UC San Diego

Search for the Dean, School of Computing, Information and Data Sciences University of California San Diego La Jolla, California

THE SEARCH

The University of California San Diego (UC San Diego) seeks an internationally recognized leader in data sciences and computing with the intellectual leadership, vision, academic entrepreneurship experience, and dedication to serve as its inaugural Dean of a new School of Computing, Information and Data Sciences. This new school (known as SCIDS). exemplifies UC San Diego's commitment to transforming data into actionable knowledge. As the campus refreshes its strategic plan for the next decade, UC San Diego and SCIDS are poised to advance critical research areas, improve computing and data literacy, and bolster the university's mission of public service. The inaugural Dean will be afforded the unprecedented opportunity to lead a newly launched school that encompasses advanced scalable computing, data science and artificial intelligence during a transformative period of growth and innovation across the university and around the globe.

Since its founding in 1960, UC San Diego has become one of the top 20 research universities in the world – a rapid ascent that is a testament to the excellence and entrepreneurial nature of UC San Diego's faculty, staff, and students. The university comprises twelve academic schools, eight undergraduate residential colleges, and three cross-cutting academic divisions. Under the leadership of <u>Chancellor Pradeep K.</u> <u>Khosla</u>, UC San Diego recently completed an ambitious 10-year campaign through which more than \$3 billion was raised, making UC San Diego the youngest university in the nation to reach a multi-billion-dollar milestone in a single campaign. Leveraging this fundraising effort and guided by UC San Diego's <u>strategic plan</u>, the campus is transforming itself culturally, physically, and intellectually through a sustained focus on five priority areas that include student experience and success, diversity and access, interdisciplinary research, community enrichment, and the development of a supportive infrastructure. The university is also an academic and research powerhouse, generating \$1.73 billion in sponsored research funding in fiscal year 2024. In addition, the La Jolla Mesa is home to a wide range of prominent communication computing, AI, pharmaceutical and biotech companies providing abundant opportunity for industry collaboration in research and experiential learning.

The newly formed school unites two significant campus assets: the <u>San Diego Supercomputer Center</u> (<u>SDSC</u>) and the <u>Halicioğlu Data Science Institute (HDSI</u>). The school will also leverage top-ranked programs in other schools, most notably the Departments of Computer Science and Engineering, Electrical and Computer Engineering, Cognitive Science, and Mathematics. Together, they form the foundational pillars and affirm UC San Diego's commitment to leadership in building a dedicated School that advances cuttingedge data science, AI innovations, and top-tier education for the workforce of the future. As one of five national Supercomputer Centers established by the National Science Foundation nearly four decades ago, SDSC is a leader in the development of high-performing computing, big data, and cloud computing. SDSC recently launched a new "AI for UC San Diego and Partners" initiative to build on UC San Diego's global leadership in AI. In 2018, UC San Diego's in-depth technology-related domains deepened further with the creation of HDSI, which has since established flourishing undergraduate and graduate data science programs and a strong research base. As an institute, HDSI was built upon three foundational goals: transcending department and divisional boundaries to train talent for the transdisciplinary domain, catalyzing research in data science across campus and building a data science ecosystem of researchers and practitioners working closely with industry partners.

The Dean will be expected to establish a school that elevates UC San Diego's robust reputation for academic excellence, interdisciplinary collaboration, and capacity for world-changing innovation. In partnership with an abundance of talented researchers and scholars, the Dean will creatively leverage the entire UC San Diego community to make SCIDS a locus of innovation and entrepreneurship that will advance the university's position as a pioneer in key areas of data science, computing, and artificial intelligence- disciplines that are rapidly reshaping modern life. The Dean will create a vision for the School to advance data science across all disciplines, advance state-of-the-art computing applications, and align the priorities with the broader university goals. The Dean will also continue to build a world-class training and education program in computing and data sciences to produce the next generation leaders in academia and industry. To be successful, the Dean will address the following opportunities and challenges, outlined in greater detail on page 5 of the document:

- Create a vision that revolutionizes the trajectory and impact of data science and computing at UC San Diego and beyond;
- Retain, integrate, and develop current team members while recruiting more of the world's best faculty and staff to this new venture;
- Develop SCIDS as a magnet for the most talented and driven undergraduate and graduate learners and postdoctoral scholars globally and ensure their success;
- Create, promote, and champion interdisciplinary research and collaboration across the school and throughout the UC San Diego campus;
- Attract and develop robust global, regional, and local partnerships to further expand the work and influence of SCIDS domestically and around the world;
- Develop and grow a deep, robust resource base that will allow SCIDS to achieve its critical mission and many ambitions.

A list of the desired qualifications and characteristics of the Dean can be found at the conclusion of this document, which was prepared with the assistance of the national executive search firm, Isaacson, Miller. The document provides background information and details the key opportunities and challenges related to the position. All confidential applications, inquiries, and nominations should be directed to the parties listed at the conclusion of this document.

ABOUT SCIDS

As the newest of 12 schools at UC San Diego, the School of Computing, Information, and Data Sciences (SCIDS) will position the university to lead innovation and education across artificial intelligence, computing, and data science. SCIDS uniquely combines the strengths of the San Diego Supercomputer Center (SDSC), a national leader in high-performance and data-intensive computing, and the Halicioğlu Data Science Institute (HDSI), a pioneering interdisciplinary institute that advances data science and AI education and research. The school brings together faculty across disciplines to improve the human condition by better understanding how data shapes society and to prepare the next generation of highly skilled workers driving artificial intelligence advancements.

UC San Diego has a deep and long history in computing and computational sciences. Established in 1985 by the U.S. National Science Foundation (NSF) as one of the nation's first supercomputer centers, SDSC transformed academic scientific communities by addressing the shortage of advanced computing resources. SDSC continues to provide computing resources to a range of stakeholders and federal agencies, state agencies, and the UC San Diego and UC system, providing researchers with in-house computational and data resources to accelerate scientific discovery. Within the state, SDSC has protected California's residents from wildfires, drought, extreme weather, and earthquake disasters. Drawing from nearly 300 researchers, staff, and volunteers, SDSC enables discovery by architecting and operating innovative supercomputers, facilitates the extraction of meaningful insights from data, provides support to facilitate the impactful use of data and computational resources, and makes data and computationally intensive capabilities accessible to millions of stakeholders. Recently, SDSC has launched an "AI for UC San Diego and Partners" program to advance state-of-the-art AI applications across industry and academia to build on UC San Diego's global leadership in AI with the goal of operating a high-performance AI infrastructure and providing partners with access to AI experts.

In 2018, UC San Diego established HDSI with philanthropic support, including a \$75 million gift from Alumnus Taner Halicioğlu, strengthening the institution's depth in technology-related domains. Uniquely positioned as the only standalone academic unit on campus, HDSI demonstrated rapid growth in increasing enrollment, faculty, and research and grant portfolios. The interdisciplinary nature of HDSI has allowed faculty and researchers across disciplines to come together to explore new computational methods, mathematical models, and guide societal and ethical impacts of data science. HDSI is also home to the NSF-funded AI Institute for Learning-Enabled Optimization at Scale (TILOS), a \$20 million endeavor that explores AI optimization and advances chip design, networks, and contextual robots. Together, SDSC and HDSI will provide opportunities for new academic programs and research initiatives that both faculty

and researchers will be able to draw closely together, meeting the demand to advance data science and AI innovations and educate the workforce for the future.

SCIDS is home to more than 50 Academic Senate faculty members, 237 staff (including approximately 50 Ph.D. level research scientists), 1,113 undergraduate students and 351 graduate students earning degrees in data science programs that include a <u>Bachelor's of Science (B.S.) in Data Science</u>, <u>Master of Science</u> (M.S.) in Data Science, and <u>Ph.D in Data Science</u>. Furthermore, SCIDS is in the process of launching a joint M.S.-M.D. program with Health Sciences.

ROLE OF THE DEAN

The Dean is the chief academic and administrative officer of SCIDS. Reporting directly to Executive Vice Chancellor, Elizabeth H. Simmons, the Dean will oversee an initial budget of \$93.6M, with the expectation that the budget will grow with the evolution of the School and development of innovative new programs, partnerships, and revenue streams. The Dean's initial direct reports include the Faculty Directors of SDSC and HDSI, Associate Deans and the Assistant Dean. Indirect reports in the SCIDS Dean's Office include: Director of Communications, Director of Advancement, and the Director for External Relations and Educational Innovation. Additional indirect reports include the SDSC Office of the Director Executive Leadership Team. The Dean also works with campus administration, the Academic Senate, and other academic units in the maintenance, innovation, development, and implementation of needed programs, and participates in campus-wide decisions and policy development through service on campus committees.

The successful candidate will provide academic, intellectual, and administrative leadership to foster a commitment to inclusive excellence in all aspects of the school's research, teaching, service, and public engagement missions. The Dean is responsible for the recruitment and retention of a diverse community of scholars and will create an inclusive environment where all faculty, staff, and students can thrive. The Dean will provide a transparent and effective administrative structure to support the school's programs and activities and is responsible for the implementation of strategic plans and program improvement in the areas of: instruction; research; public engagement; academic planning; development and management of resources; and articulation of the school's goals and programs with other research institutions, industry partners, and government officials at local, state, national, and international levels. The Dean also sets school goals; develops long-range plans; promotes high academic standards in instruction and research; promotes the needs of an outstanding diverse faculty and student body; and provides leadership assistance to departments in resource and space needs, academic recruitments, and faculty advancement.

Inherently interdisciplinary, SCIDS is eager to grow research and academic collaboration with other academic units and serve as a nerve center for data and computational science-related educational activities, training the next generation of domain specialists who efficiently use emerging disciplinary data to engender new knowledge. The Dean will also engage the thriving local industry in San Diego by providing a data hub that will link industry partners. As a nimble architect with a long-term vision for

schoolwide growth, the Dean will deftly navigate resource distribution, professional relationships, and productive conversation to drive healthy development across the units.

KEY OPPORTUNITIES AND CHALLENGES FOR THE DEAN

To be successful in this role, the inaugural Dean will address the following key opportunities and challenges, serving as an effective leader, relationship builder, change agent, and representative for all the members of the School:

Create a vision that revolutionizes the trajectory and impact of data science and computing at UC San Diego and beyond.

SCIDS is on an upward trajectory toward success and innovation, which will position UC San Diego as a national and global leader in data science and computing. The Dean will have an exciting opportunity to champion a bold vision that brings together students, faculty, and staff in creating a new school within a highly selective research university oriented to meet the growing workforce demands while building on the strengths of SDSC and HDSI. The Dean will succeed by leveraging the full array of existing assets of HDSI, SDSC, and the UC San Diego campus community.

Additionally, the Dean will work in partnership with administration, deans, and other leaders across campus to establish a well-integrated School that breaks down silos and unites existing schools, academic departments, and disciplines by establishing new fields of inquiry. By defining roles, streamlining processes, and implementing transparent and inclusive policies, the Dean will foster collaboration across SCIDS and build strong partnerships with other Schools. Ultimately, the Dean will create a cohesive vision that drives SCIDS forward, ensuring it remains a leader in shaping the rapidly evolving landscape of computing, information, and data science.

Retain, integrate, and develop current team members while recruiting more of the world's best faculty and staff to this new venture.

Central to fulfilling the mission of SCIDS is the excellent faculty and staff that represent both founding units. As SCIDS continues to grow in enrollments and develop its presence as a national model, the Dean will advance the recruitment and retention efforts of talented faculty and staff who are passionate about contributing to the school's mission.

The growing interest in fields such as artificial intelligence and the interdisciplinary nature of the university presents opportunities to attract faculty in cutting-edge areas to strengthen the school's research enterprise and academic excellence. The Dean will work closely with other UC San Diego deans to support faculty with joint appointments with other schools. Given the unique structure of SCIDS, the Dean will invest in retention efforts and professional development opportunities for faculty and staff, including supporting junior faculty in their tenure and promotion journey.

The new Dean will also cultivate a diverse workforce that reflects the society it serves and reinforces the university's role as an Asian American and Native American Pacific Islander-Serving Institution and emerging Hispanic-Serving Institution. Ensuring equitable access to resources, opportunities for professional growth, and support for faculty and staff across units will be essential in fostering a unified and inclusive school.

Develop SCIDS as a magnet for the most talented and driven undergraduate and graduate learners globally and ensure their success.

Steady enrollment within SCIDS, particularly at the undergraduate level, demonstrates the growing demand in the field of Data Sciences. The Dean will formalize an enrollment strategy that continues building a strong graduate population and prioritizes undergraduate growth. The Dean will collaborate across academic disciplines to develop innovative undergraduate and graduate programs to increase enrollment in SCIDS, consistent with the university's budget model.

Equally important will be ensuring student success and career readiness while closing equity gaps. The Dean will need to implement robust support systems to maintain high retention and graduation rates. This includes partnering with staff to build pipeline programs that enhance awareness of careers and degrees in data science, expanding internship and co-op opportunities by leveraging San Diego connections, and fostering a vibrant, inclusive student community. By focusing on both enrollment growth and student outcomes, the Dean will position SCIDS graduates for success in a growing field, further enhancing the college's reputation and appeal to prospective students.

Create, promote, and champion interdisciplinary research and collaboration across the school and throughout the UC San Diego campus.

SCIDS will serve as a bridge to all academic units on campus toward a cohesive culture around big data. The Dean will play a crucial role in forging strategic partnerships with campus stakeholders by supporting the growth of cross-cutting research opportunities and interdisciplinary academic programs. With SDSC positioned to lead high-performance and data-intensive computing and cyberinfrastructure for UC San Diego and industry partners, the Dean will optimize how SCIDS intersects with and builds on these efforts. The Dean will capitalize on both the translational and fundamental research of SDSC and HDSI in ways that not only advance scientific knowledge but also address societal challenges.

Attract and develop robust global, regional, and local partnerships to further expand the work and influence of SCIDS domestically and around the world.

UC San Diego has a strong track record of engaging with industry partners, and SCIDS will serve as a model for cultivating these partnerships across the public and private sectors. The inaugural Dean will engage and partner with industry leaders, providing them with opportunities to join cutting-edge university research, contribute to innovative and interdisciplinary initiatives, provide access to services, and create pathways to support students through internships and job placements. The Dean must have a strong track record of attracting industry partners and maintaining UC San Diego's responsiveness to the needs of

external stakeholders, such as government and business leaders. The Dean will prioritize the role of SCIDS among regional, national, and international partners to support real-world applications of data science and computational research, becoming a thought leader in emerging societal and ethical implications of these areas across California and more broadly.

Develop and grow a deep, robust resource base that will allow SCIDS to achieve its critical mission and many ambitions.

SCIDS has several advantages, including significant opportunities for resource growth, a strong alumni base, strategic geographic location, and potential for external partnerships in San Diego and beyond. The Dean will capitalize on these advantages and seek to establish connections as a means to establish new opportunities for students, faculty, and staff, and increase revenue streams for the school. A successful Dean will bring an entrepreneurial spirit along with a strong financial acumen to maintain a healthy and sustainable budget that can support the school's ambitious growth plans and evolving needs in a dynamic field.

With the remarkable success of the <u>Campaign for UC San Diego</u> that helped launch the creation of HDSI and data science on campus, the Dean will prioritize continued attention to university fundraising efforts. The dean will effectively communicate the SCIDS mission institutionally, locally, and globally to build UC San Diego's reputation and create new initiatives for the school. The Dean will need to understand the mixed-funding model that SCIDS operates, which is highly dependent on service agreements and enrollment.

The Dean will ensure the effective and equitable management and distribution of financial resources to empower all students, staff, and faculty to thrive academically and professionally. The Dean will monitor and evaluate the impact of funding initiatives on student success and scholarly excellence, leveraging insights to continuously enhance funding strategies while aligning with the university's mission and strategic goals.

QUALIFICATIONS AND CHARACTERISTICS

To be successful, the Dean will bring disciplinary expertise and a deep appreciation for interdisciplinary collaboration and innovation to drive excellence across UC San Diego. This position requires an experienced leader with intellectual and scholarly strength in computing, information, and data science and a deep understanding and commitment to the importance of the interdisciplinary nature and varying needs of the represented units. Further, they should bring an aspirational and entrepreneurial spirit to build a collective identity necessary to cultivate and drive the school's vision. A unique combination of effective organizational leadership and management skills, an outstanding record of scholarship, and demonstrated success in building culture, processes, and relationships based on transparency, communication, and commitment to equity, diversity, and inclusion is required. The desired qualifications and experience of an ideal Dean include the following:

- An earned doctorate degree or terminal degree in computer science or closely related fields, as well as a distinguished record of teaching, research, and professional service appropriate for the appointment at the rank of a tenured full professor at UC San Diego;
- Internationally and nationally recognized stature of outstanding scholarly credentials;
- Demonstrated commitment to and concrete experience in fostering inclusive academic excellence, supporting programs that address and achieve institutional goals for equity, diversity, and inclusion;
- Demonstrated commitment to and concrete experience in effectively leading and changing culture within a diverse academic community grounded in ethical behavior, transparency, candid communication, and a spirit of innovation and entrepreneurship;
- Ability to drive a compelling vision and clear goals for both the school and units;
- A sophisticated understanding and appreciation of the intertwined research, educational, and public engagement missions of a major research university and the interplay between undergraduate and graduate education;
- Ability to encourage and inspire the expression of diverse intellectual interests, the pursuit of interdisciplinary research and varied modes of inquiry, and the development of wide-ranging pedagogical innovations among members of the school;
- Ability to set clear goals and build a coherent, inclusive, and entrepreneurial organizational culture for both scholars and staff;
- A proven record of effective team- and relationship-building, managing people, communicating across functions and levels, and a willingness to broadly engage with and listen to members of the community;
- Demonstrated skills and interest in stimulating stakeholder engagement in new directions, cultivating key external constituencies, attracting and developing industry partnerships, fundraising, developing alumni relations, and promoting and fostering entrepreneurship within a university community;
- A commitment to excellence in recruiting, retaining, mentoring, and developing faculty;
- Knowledge of and experience with promoting excellence in undergraduate and graduate education, academic personnel matters, and research affairs.
- Demonstrated experience leading large scale collaborative projects.
- Ability to interact and engage effectively with faculty, staff, undergraduate and graduate students, and other administrators, openly and cooperatively;
- Excellent communication and interpersonal skills, including the ability to negotiate, provide conflict resolution, and facilitate difficult conversations.
- Experience managing budgets, allocating resources, and ensuring compliance with institutional policies.
- Awareness of emerging trends in higher education, technology, and global market forces, with the ability to integrate these trends into strategic planning and resource management.

LOCATION

UC San Diego's main campus is located near the Pacific Ocean on 1,200 acres of coastal woodland in La Jolla, California, just north of the city of San Diego. The campus sits on the ancestral homelands of the Kumeyaay Nation. Kumeyaay people continue to have an important and thriving presence in the region. UC San Diego is fortunate to have a thriving community of world-class research institutions at its doorstep. Preeminent institutional partners include Scripps Research, Sanford Burnham Prebys Medical Discovery

Institute, La Jolla Institute for Immunology, and the Salk Institute for Biological Studies, among others. The opportunities for scientific collaborations and resource sharing are an unparalleled asset for UC San Diego. In addition, corporate entities in the region include major pharmaceutical and biotech companies, such as Ionis Pharmaceuticals, Illumina, CSL Limited, and Arena Pharmaceutical.

La Jolla is known for its rolling hills, high cliffs, and miles of Pacific shoreline. Founded as a small, quiet village, well isolated from the bustle of downtown San Diego, La Jolla boasts a vibrant economy and, thanks in large part to UC San Diego's presence, serves as an intellectual and cultural hub for Southern California. San Diego is the eighth-largest city in the United States and the second-largest city in California. With a population of 1.38 million, the city is an ethnically diverse area with a near-perfect climate and easy access to beaches, mountains, and deserts. San Diego is also a vibrant cultural center, with world-class museums, theater, and music imbued with the traditions of the many cultures that coexist within the city limits, with immediate access to the border with Mexico.

To learn more, see <u>https://www.sandiego.org</u>.

APPLICATIONS, INQUIRIES, AND NOMINATIONS

Screening of complete applications will begin immediately and continue until the completion of the search process. Inquiries, nominations, referrals, and application materials (complete applications include CV, cover letter, and <u>contributions to diversity statement</u>) should be submitted via the Isaacson, Miller search web page: <u>https://www.imsearch.com/open-searches/university-california-san-diego-school-computing-information-and-data-sciences/Dean</u>. Electronic submission of materials is required. For full consideration, applicants must also apply via the UC San Diego academic recruitment website at: <u>https://apol-recruit.ucsd.edu/JPF04170</u> by March 21, 2025; applications will continue to be accepted until the position has been filled.

UC San Diego is required to provide a reasonable estimate of the compensation range for this role. This range takes into account the wide range of factors that are considered in making compensation decisions, including but not limited to experience, skills, knowledge, abilities, education, licensure and certifications, and other business and organizational needs. Salary offers are determined based on the final candidate's qualifications and experience. The budgeted salary range that the University reasonably expects to pay for this position is \$450,000-\$500,000.

This search is led by David Bellshaw, Luciano Zuniga, and Salem Adisu of Isaacson, Miller

The University of California San Diego is an equal opportunity/affirmative action employer. Diversity is a defining feature of the University of California, which embraces it as a source of strength. Differences — of race, ethnicity, gender, religion, sexual orientation, gender identity, age, socioeconomic status, abilities, experience and more — enhance the university's ability to achieve its core missions of public service, teaching and research. The UC welcomes faculty, staff, and students from all backgrounds and wants everyone at UC to feel respected and valued.

APPENDIX I

University of California (UC) System

The University of California San Diego is one of ten campuses in the UC system. Founded in 1868, the UC system is recognized as one of the world's largest and most successful academic institutions, with a tripartite mission of research, teaching, and public service. The ten campuses that make up the UC system – Berkeley, Davis, Irvine, Los Angeles, Merced, Riverside, San Diego, San Francisco, Santa Barbara, and Santa Cruz – collectively enroll approximately 295,000 students and are supported by more than 265,000 faculty and staff, and 2.0 million alums living and working around the world. Another half million people benefit from UC's continuing education courses each year, as well as from research centers and educational programs operating throughout the state. UC extends its work beyond its campuses through national laboratories, medical centers, and outreach programs in neighboring communities throughout California, worldwide, and online. To learn more about the UC System, please see: https://www.universityofcalifornia.edu/about-us.

University of California, San Diego

Founded in 1960, UC San Diego has grown into a world-class public university that has increased social mobility, research productivity and civic engagement across California. In 2024, *US News and World Report* listed the campus as the 6th best public university in the country and 29th overall on the complete list of over 400 of the nation's colleges. UC San Diego solidified its reputation as a leading global academic institution and ranked 3rd among U.S. public universities, and 18th overall, by *Academic Ranking of World Universities (ARWU)*.

UC San Diego enrolls a diverse student body of 45,273 (as of Fall 2024), including 34,955 undergraduates and 10,318 graduate and professional students. The university's focus on student success, inclusive instruction, and social mobility serves students of wide-ranging socioeconomic, cultural, and academic backgrounds. Over one-third of new matriculants identify as first-generation college students, and nearly one-third are from historically underrepresented groups.

UC San Diego offers more than 140 degrees and programs through its 12 academic and professional schools: School of Arts and Humanities, School of Biological Sciences, School of Computing, Information and Data Sciences (SCIDS), Jacobs School of Engineering, School of Physical Sciences, Rady School of Management, School of Global Policy and Strategy, School of Medicine, Scripps Institution of Oceanography, Skaggs School of Pharmacy and Pharmaceutical Sciences, Herbert Wertheim School of Public Health and Human Longevity Science, and School of Social Sciences. As one of the nation's ten largest centers for science, engineering, and medicine, the campus' research funding has grown to \$1.73 billion in sponsored research support in fiscal year 2024.

One of the features that sets UC San Diego apart from other major universities in the U.S. is its family of undergraduate residential colleges: Revelle, John Muir, Thurgood Marshall, Earl Warren, Eleanor Roosevelt, Sixth, Seventh, and Eighth. Each of the undergraduate colleges has its own residential facilities, staff, traditions, general-education requirements, and distinctive educational theme.

The campus is home to an outstanding faculty of over 1,700 full-time tenure and tenure-track faculty representing a diverse array of backgrounds. Faculty honors include two Fields Medalists; four Pulitzer Prize winners; five MacArthur "Genius" Fellows; three recipients of the National Medal of Science; 168 members of the National Academies, including the National Academy of Sciences, National Academy of Engineering, and National Academies of Medicine; and several other major honors including a Tony Award, a Grammy Award and a Presidential Medal of Freedom. Sixteen Nobel Laureates have taught at UC San Diego. Shared governance—a hallmark of the University of California—is an especially important feature at UC San Diego, where the Academic Senate sets admissions and graduation requirements, and advises on the budget and other matters pertaining to the conduct and welfare of the campus.

UC San Diego has over 256,000 alumni worldwide, including 23 percent who live in San Diego County. For more information about UC San Diego, please visit <u>https://ucsd.edu</u>.

Leadership

Pradeep K. Khosla, an internationally renowned electrical and computer engineer, is the eighth Chancellor of the University of California San Diego, and a Distinguished Professor. Chancellor Khosla initiated and led UC San Diego's first-ever <u>Strategic Plan</u> and the ambitious 10-year, \$2 billion Campaign for UC San Diego. The Campaign raised \$3.05 billion, exceeding its original goal by more than \$1 billion, and making UC San Diego the youngest institution ever to complete a multi-billion-dollar fundraising campaign. The Strategic Plan and Campaign for UC San Diego have worked in concert to transform the university physically, culturally, and intellectually. With these efforts, Chancellor Khosla has expanded college access and affordability for underserved populations, initiated interdisciplinary research initiatives to foster collaboration and solve societal challenges, and strengthened university and community relationships and partnerships. The campus is currently in the process of a refresh of the strategic plan to ensure continued progress toward the vision to be a destination public university that is student centered, research driven, patient dedicated, and service oriented.

Theoretical high-energy physicist Elizabeth H. Simmons is the Executive Vice Chancellor (EVC) at UC San Diego, as well as a Distinguished Professor of Physics. In her administrative capacity, she serves as UC San Diego's chief academic officer and is responsible for policies and decisions relating to all academic programs and curriculum, instructional support programs, and faculty appointments and performance. She is the institution's second-ranking executive officer and acts on behalf of the Chancellor in overseeing the University in his absence. EVC Simmons has worked with colleagues in Academic Affairs and partners across all of UC San Diego and the broader community to develop overarching strategic goals and purposeful habits of collaboration required to make those aspirations attainable and sustainable. Under the leadership of EVC Simmons, <u>Collective Impact</u>, employing a collaborative approach, is an initiative to

leverage and enhance the disparate mentoring, training, and support systems at UC San Diego that have the potential to jointly improve the experience, climate, and performance for all of its students, staff, and faculty.