



Chief Administrative Officer  
University of California, San Francisco School of Medicine  
Regional Campus at Fresno  
Fresno, California

The University of California, San Francisco (UCSF) School of Medicine seeks an outstanding leader and manager to serve as the next Chief Administrative Officer (CAO) for the Regional Campus at Fresno (UCSF Fresno). The CAO serves as the lead administrator for UCSF Fresno and as a key strategic advisor to the Regional Campus Vice Dean for all administrative operations and financial matters. The CAO directly reports to the Vice Dean and plays an integral role in stewarding UCSF Fresno as the premier hub of world-class academic medical training for California's San Joaquin Valley, advancing health in the region through teaching, patient care, research, and community partnerships.

UCSF Fresno emphasizes training students, residents, and fellows who are originally from the San Joaquin Valley and will remain in the region to deliver care and address the severe shortage of physicians in the area. With UCSF LCME reaccreditation scheduled for 2027, the Chief Administrative Officer will provide supportive leadership in preparing for and successfully executing this review. In addition to medical education, UCSF Fresno conducts medical research and clinical trials specific to San Joaquin Valley health issues including diabetes, heart failure, lung cancer, and Valley fever. Through a variety of pathway programs, UCSF Fresno prepares students from disadvantaged backgrounds for careers in health and medicine. UCSF School of Medicine ensures that every UCSF graduate is prepared for careers providing compassionate, patient-centered care, grounded in scientific and scholarly inquiry, social justice, anti-racism, and interprofessional teamwork.

The CAO is responsible for directing the business administrative operations for all areas of the UCSF Fresno campus, including Graduate and Undergraduate Medical Education, Pathway Programs, Facilities, IT, Research Administration, and Finance. The CAO makes decisions on operational matters and ensures achievement of objectives for the UCSF Fresno campus, with multi-organizational influence. Working in tandem with the Vice Dean, the CAO strategizes, develops, directs, and coordinates financial planning and resource development for the campus' academic and operating budgets; establishes strategic plans and objectives benefiting the campus and University; evolves the campus's organizational structure as the campus adds new departments & programs; oversees the administrative team to ensure efficient and effective operations.

The CAO will be a collaborative, strategic leader of great integrity, bringing experience navigating complex clinical landscapes, have demonstrated experience administering educational programs, and demonstrate the ability to create a sense of shared purpose and community within the learning and care delivery environment. In carrying out these responsibilities, the CAO will address a number of key opportunities and challenges:

- Collaboratively drive strategic excellence and operational mastery
- Strengthen partnerships to activate a thriving medical education community
- Fortify and align resources to support the academic, clinical, and research missions and innovate strategies for steady progress and sustainability
- Ensure compliance with UCSF protocols, process, and systems while making adjustments appropriate for the regional campus
- Harness the ambition and purpose of UCSF Fresno to further develop a world-class team

A complete list of the required and preferred qualifications and characteristics can be found at the end of this document, produced with support from Isaacson, Miller, a national executive search firm.

## ABOUT REGIONAL CAMPUS AT FRESNO

UCSF Fresno was created as a graduate medical education campus of the UCSF School of Medicine in 1975 with support from the California Legislature and the Veteran's Administration to address the severe shortage of physicians in the San Joaquin Valley. UCSF Fresno is the San Joaquin Valley's largest physician training program, providing high quality education for medical students from several UC campuses, training residents in eight medical specialties as well as residents in oral and maxillofacial dental surgery. Additionally, UCSF Fresno offers training for fellows in 18 sub-specialties. UCSF Fresno currently trains approximately 250 medical residents and 50 sub-specialty fellows annually. More than 300 medical students from UCSF's San Francisco-based programs also spend time learning from the faculty at UCSF Fresno. More than 650 UCSF core and volunteer faculty at UCSF Fresno care for thousands of patients annually and train the next generation of outstanding clinicians and patient advocates. UCSF Fresno plays a key role in recruiting UCSF-quality academic physicians to Fresno to achieve increases in services and direct patient care in the region. The UCSF Fresno campus will continue to play a critical role in the development and success of the [new medical school](#) at the University of California, Merced, approximately one hour north from Fresno.

The School of Medicine Dean's Office at UCSF Fresno oversees, develops and sustains clinical and academic partnerships, infrastructure and resources that support teaching, research and administrative activities of the UCSF faculty, residents, students and staff at UCSF Fresno and its affiliate sites. As a regional campus, UCSF Fresno functions under the LCME Accreditation of the UCSF School of Medicine (sometimes referred to as the Administrative Campus). Students and trainees at UCSF Fresno and any other regional campus must have equivalent experiences and support to those at San Francisco main campus in all facets of their medical education.

## San Joaquin Valley Programs in Medical Education (PRIME)

UCSF Fresno is a key site for both the San Joaquin Valley PRIME (SJV PRIME) and SJV PRIME+ programs.

**SJV PRIME** -- SJV PRIME is a tailored track at UCSF School of Medicine for medical students who are committed to ensuring high quality and well distributed medical care to improve health for highly underserved populations, communities, and individuals in California's San Joaquin Valley. It incorporates the unique expertise of UCSF and UCSF faculty at UCSF Fresno, as researchers, educators, and leaders in the field of health care in the Valley. Applicants to the SJV PRIME program must meet all the requirements of the UCSF School of Medicine and apply through the regular UCSF admissions process. Students accepted into the SJV PRIME spend their first 18 months at the UCSF campus in San Francisco. They then spend the next two and a half years at the UCSF Fresno campus.

For more information, visit: <https://meded.ucsf.edu/ucsf-san-joaquin-valley-prime-sjv-prime>.

**SJV PRIME+** -- UCSF Fresno is a key site hosting the newly launched SJV PRIME+ program, a multi-campus baccalaureate/MD program designed to expand high-quality medical education in the San Joaquin Valley. This program, a collaboration between UCSF, UCSF Fresno, and UC Merced, aims to recruit, educate, and support future physicians dedicated to serving the Valley's communities.

The program includes a four-year baccalaureate component, followed by the UCSF Doctor of Medicine curriculum. All program elements focus on preparing a physician workforce to address unmet health and health care needs in the San Joaquin Valley. High school graduates accepted into the program enter the eight-year program directly from high school, earning their baccalaureate degree from UC Merced and Doctor of Medicine through UCSF.

With SJV PRIME+ now in its second year, students will complete their college education at UC Merced and their medical school training at both UC Merced (preclerkship) and UCSF Fresno (clinical clerkships). The eight-year program takes place entirely in the San Joaquin Valley with the goal of increasing the likelihood that graduates will enter residency programs in the region and remain to practice and care for Valley community members.

For more information, visit: <https://meded.ucsf.edu/san-joaquin-valley-prime-plus>.

## UCSF SCHOOL OF MEDICINE

Consistently ranked among the nation's top medical schools, the UCSF School of Medicine (SOM) is known for its influential basic science and clinical research and for excellence and innovation in patient care and medical education.

The school comprises 28 academic departments, eight organized research units, and six interdisciplinary research centers at seven major sites throughout San Francisco, Oakland, and Fresno. Its primary clinical

training sites are located at the UCSF Health, Zuckerberg San Francisco General Hospital, the San Francisco Veterans Affairs Medical Center, and UCSF Fresno.

The SOM is the academic home to approximately 5,000 faculty and 3,700 trainees, students, and fellows. The School employs about 5,300 staff and non-faculty academics, with an annual operating budget of \$4 billion. The Dean's Office provides leadership to the School and also serves as a central resource for its many diverse components.

For more information on the University of California, San Francisco and the University of California, please see **Appendix I**.

## LEADERSHIP

The Chief Administrative Officer will report to the Vice Dean of the University of California, San Francisco School of Medicine's Regional Campus at Fresno. The UCSF School of Medicine has announced José M. Barral Sánchez, MD, PhD, as Vice Dean for the UCSF Fresno Regional Campus, effective May 1, 2025.

Dr. Barral Sánchez joins UCSF from the Kaiser Permanente Bernard J. Tyson School of Medicine (KPSOM), where he served as inaugural Chair of Biomedical Science and founding Co-Director of the MD-PhD Program with Caltech since 2018. He previously held leadership roles at the University of Texas Medical Branch in Galveston, including Senior Associate Dean for Academic Affairs and Vice Chair of Neuroscience, Cell Biology & Anatomy. Dr. Barral Sánchez is an experienced educator and researcher. He has received multiple teaching accolades during his career, including the University of Texas System Regents Outstanding Teaching Award, induction into the University of Texas Kenneth I. Shine, M.D., Academy of Health Science Education, and selection as a Pew Scholar in the Biomedical Sciences. Dr. Barral Sánchez's research on protein folding and neurodegenerative disorders has been published in prestigious journals, including *Nature*, *Cell*, and *Science*.

Dr. Talmadge E. King, Jr. has been dean of the UCSF School of Medicine and vice chancellor for medical affairs since July of 2015. He began his career at UCSF in 1997 as chief of Medical Services at Priscilla Chan and Mark Zuckerberg San Francisco General Hospital and Trauma Center. From 2006 to 2015, he served as chair of the UCSF Department of Medicine, the largest department in the school, with approximately 29 percent of the school's full-time faculty. A physician-scientist, King's research has focused on inflammatory and immunologic lung injury. He is best known for his pioneering work in the management of the interstitial pneumonias, a scarring process that often leads to death. His bibliography comprises more than 300 publications and he has co-edited eight books, including the acclaimed reference book, "Interstitial Lung Disease," now in its fifth edition. He is a member of the National Academy of Medicine, Institute of Medicine of the National Academy of Sciences, American Academy of Arts and Sciences, Association of American Physicians, American Clinical and Climatological Association and the Fleischner Society. He is a master of the American College of Physicians and fellow of the American College of Chest Physicians. He won the 2007 Trudeau Medal, the highest honor of the American Lung Association and American Thoracic Society.

## ROLE OF THE CHIEF ADMINISTRATIVE OFFICER

The CAO reports directly to the Vice Dean for UCSF Fresno, with an indirect reporting relationship to the SOM Vice Dean for Administration and Finance. The CAO works jointly with the SOM Vice Deans, SOM senior leadership, academic departments based in San Francisco, and Fresno regional campus leaders. The CAO collaborates with executive leadership at affiliate organizations (Central California Faculty Medical Group, rebranded as Inspire Health; Community Health Systems and their hospital Community Regional Medical Center; Fresno VA Hospital, etc.) to establish/negotiate/renew affiliation agreements and to develop and implement operational planning and controls across the organizations. The Vice Dean for UCSF Fresno and CAO are responsible for administering an annual operating budget of approximately \$77.5M.

This position works collaboratively with over 20 UCSF Fresno program chiefs and directly oversees the managers & directors, providing leadership in the development and oversight of the administrative infrastructure of the UCSF Fresno campus. The CAO has operational responsibility for 179 staff across a number of functional areas: IT, Communications (including Social Media, Marketing), Campus Life Services (including retail services and transportation services), HR Onboarding of Staff & Faculty, Professional and General Liability Risk Management, Space Planning, Library Services, Graduate Medical Education, Undergraduate Medical Education (including UCSF SJV Prime students), Research Administration, Continuing Medical Education, SOM Finance, Academic Affairs, Volunteer Services, Ambulatory/Clinical Services and grant-funded pipeline programs. The CAO has operational responsibility for 273 volunteer faculty, all 300+ students, 80 observers/volunteers, 30 summer biomedical students, and 269 without-salary core faculty. The without-salary faculty are paid through affiliated partners, but are full-time faculty with UCSF.

The CAO is the SOM local control point for all UCSF Human Resources & Academic Affairs programs, training events offered on the Fresno campus; also for campus and organization-wide programs, initiatives (WarnMe, Gallup, staff engagement, etc.), communications (Chancellor/Dean live-stream events held in UCSF Fresno auditorium, etc.), and staff appreciation events.

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## KEY OPPORTUNITIES AND CHALLENGES FOR THE CHIEF ADMINISTRATIVE OFFICER

The CAO must be innovative, entrepreneurial, and collaborative in stewarding the operations of the Regional Campus at Fresno and advancing the educational, clinical, and research missions of the UCSF School of Medicine. In doing so, they will be responsible for addressing the following key opportunities and challenges:

### **Collaboratively drive strategic excellence and operational mastery**

- Develop and implement operational processes across the regional campus, its departments, and education units.
- Advise and direct staff on matters concerning all functional areas of the UCSF Fresno campus.
- Ensure achievement of operational objectives (operational and budget process, revenue cycle of practice sites, finance training, PRIDE values training, etc.) as well as helping maintain integrity of the campus through management and oversight of staff.
- Regularly meet 1:1 with all department managers and directors, providing leadership in the development and oversight of the administrative infrastructure of the UCSF Fresno campus and instilling strong management practices.
- Partner with the Vice Dean to lead strategic planning.
- Identify and recommend performance improvement strategies.
- Represent the UCSF Fresno campus in organization-wide and systemwide meetings.
- Represent the UCSF Fresno campus in affiliate discussions and community meetings that affect UCSF Fresno.

### **Strengthen partnerships to activate a thriving medical education community**

- Support and steward all partnerships required to fulfill the academic mission, including negotiating, managing, implementing, and monitoring the affiliation agreements with key partners such as Community Health System, Central California Faculty Medical Group/Inspire Health, Fresno VA, Family HealthCare Network, and Fresno State.
- Prepare, assist in negotiating, and administer final contract budgets.
- Ensure the UCSF Fresno Graduate Medical Education (GME) and Undergraduate Medical Education (UME) programs adhere to the affiliation agreements and function in compliance with all accreditation standards while providing trainees with rich learning experiences.
- Facilitate and contribute to regular meetings with the major UME and GME affiliate partners.
- Support the identification and evaluation of new partner sites.
- Serve as a key administrator on the SJV Prime+ program with the goal of fully developing the new medical school at the University of California, Merced.

### **Fortify and align resources to support the academic, clinical, and research missions and innovate strategies for steady progress and sustainability**

- Provide strategic financial leadership for regional campus and resolve complex funding issues.
- Partnering with team, lead short and long-term financial planning and conduct financial analyses.
- Develop and administer budgets and financial reporting to ensure optimal use of funds.

- Administer fiscal and contractual aspects of affiliations (e.g., developing affiliation agreements and annual medical education budgets).
- Work with senior University and partnering organization leadership to align financial interests among the University, Community Health System, and Inspire Health Medical Group.
- Ensure accurate invoicing and revenue and expense allocation.
- Ensure compliance with fund management guidelines.
- Manage administration and finances for pathway and outreach programs.
- Oversee Clinical Research Center to ensure it operates with a fiscally viable model and that services contracted to affiliates satisfy all relevant compliance requirements.

### **Ensure compliance with UCSF protocols, process, and systems while making adjustments appropriate for the regional campus**

- Collaborate with San Francisco campus leadership to:
  - Oversee facilities management and space planning including renovations and relocation.
  - Manage lease negotiations.
  - Ensure environmental and occupational health and safety standards are maintained and facilities meet licensure and accreditation requirements.
  - Oversee information systems, equipment and IT support.
  - Ensure approval, access and training for information systems.
  - Implement UC and UCSF procedures to ensure security policy compliance.
  - Oversee security at all Fresno campus sites.
- Oversee contracts and grants administration of research programs.
- Develop and maintain internal controls.
- Direct communications program, including the website, adhering to UCSF brand identity standards, identity, and messaging for all internal and external communication.

### **Harness the ambition and purpose of UCSF Fresno to further develop a world-class team**

- Foster a thriving medical education community that focuses on employee engagement, professional development, and retention of talent across all units.
- Direct administration of faculty and staff personnel programs ensuring compliance with policies and procedures.
- Facilitate and implement change management initiatives.
- Develop training and leadership development programs.
- Ensure staff compliance with annual training requirements.
- Analyze workforce data and report future needs.

## **QUALIFICATIONS AND CHARACTERISTICS**

This position requires a leader with vision, breadth, drive, integrity, and an entrepreneurial spirit. A compelling combination of organizational leadership skills and the interpersonal ability to lead, develop, and inspire confidence in diverse constituents working across a vast, matrixed environment is needed. The Chief Administrative Officer is required to be on-site in Fresno.

The successful candidate must demonstrate, through ideas, words, and actions, a strong commitment to UCSF's common set of values: professionalism, respect, integrity, diversity, and excellence ([PRIDE values](#)). The required and preferred qualifications and experience of an ideal Chief Administrative Officer include the following:

*Required:*

- Bachelor's degree in related area and/or equivalent experience/training.
- Minimum eight years of healthcare and financial management experience.
- Minimum seven years of lead/supervisor/manager experience hiring and managing employees.
- Excellent ability to establish metrics for department and employee goals.
- Advanced knowledge of financial analysis and reporting, accounting, budgeting, audit and payroll.
- Advanced interpersonal skills to lead, collaborate, persuade and influence. Strong negotiation and conflict management skills.
- Thorough knowledge of common organization-specific and other computer application programs.
- Excellent project management skills, including the capability of managing capital projects.
- Very strong ability to quickly evaluate complex issues and identify multiple options for resolution.
- Advanced skill in human resources administration.

*Preferred:*

- Graduate degree in business, healthcare, or related field.
- Familiarity with clinical practice rules and regulation, hospital federal and state regulatory requirements, hospital accreditation standards and practices.
- Experience in healthcare or university settings.

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## COMPENSATION AND LOCATION

The salary for this role will be highly competitive, with the expected compensation starting at \$242,000. When extending an offer of employment, UCSF considers factors such as (but not limited to) the scope and responsibilities of the position, the candidate's work experience, education/training, key skills, internal peer equity, federal, state, and local laws, contractual stipulations, grant funding, as well as external market and organizational considerations. This position includes membership in the [health sciences compensation plan](#) which provides for eligibility for additional compensation.

Fresno is the fifth largest city in California with a population of over one million at the geographic center of the state. Fresno is rich with a variety of arts and entertainment experiences ranging from cultural and local options to Broadway performances and big-name performers. The surrounding San Joaquin Valley is one of the richest agricultural areas in the world, representing a major pillar of California's economy.

The Fresno/Clovis area offers thriving K-12 educational systems with public and private education options. Fresno State, Fresno Pacific University, and the University of California, Merced offer opportunities for outstanding post- secondary education and academic partnerships.

Plenty of family-friendly events occur in North Fresno at Woodward Park. The local water parks are also great for families to enjoy during the summer. The Chaffee Zoo has also become a fantastic family spot with their year-round events and newly added Safari Adventure. Fresno is within an easy drive of national parks such as Yosemite, Kings Canyon, and Sequoia, lake resorts, the central coast, and within a three- or four-hour drive of both Los Angeles and San Francisco.

More information about living in Fresno may be found here: <https://fresno.ucsf.edu/fresno-living>.

## APPLICATIONS, INQUIRIES, AND NOMINATIONS

Screening of complete applications will begin immediately and continue until the completion of the search process. Inquiries, nominations, referrals, and complete applications should be sent via the Isaacson, Miller [website](#). Complete applications will include CV/resume and cover letter. **All applications must also be submitted through the UCSF portal for this position.**

David Bellshaw, Evan Layne, and Salem Adisu  
ISAACSON, MILLER

*UC San Francisco seeks candidates whose experience, teaching, research, or community service has prepared them to contribute to our commitment to diversity and excellence. The University of California is an Equal Opportunity/Affirmative Action Employer. All qualified applicants will receive consideration for employment without regard to race, color, national origin, religion, sex, sexual orientation, gender identity, gender expression, disability, ancestry, marital status, age, citizenship, pregnancy or service in the uniformed services.*

## APPENDIX I

### OVERVIEW OF THE UNIVERSITY OF CALIFORNIA, SAN FRANCISCO AND THE UNIVERSITY OF CALIFORNIA SYSTEM

#### About the University of California, San Francisco

The roots of UCSF can be traced to the 1864 establishment of the Toland Medical College, which later became the Medical Department of the University of California, located across San Francisco Bay, in Berkeley. From the beginning, the University's leaders envisioned more than just a medical school, and they combined the school of medicine with schools of pharmacy and dentistry, creating a campus on a hill overlooking Golden Gate Park donated by San Francisco Mayor Adolph Sutro. In 1907, the campus built a hospital and a clinics building that would serve the city and eventually people from all over the world. The original nucleus of schools grew, adding a school of nursing in 1939 and a graduate division in 1961. In 1964, the institution, operating under the name University of California, San Francisco Medical Center, was launched as the ninth campus in the UC system and the only one devoted exclusively to the health sciences.

In the ensuing decades, UCSF has become one of the world's leading centers of health sciences research, patient care, and education. A relatively small institution, UCSF is known for a culture of collaboration, and faculty work together to translate new discoveries into treatments that have, on multiple occasions, changed the practice of medicine. As the only University of California campus dedicated solely to graduate health science education, UCSF also has developed a strong reputation for excellence in teaching and integrated clinical practice. UCSF is first among public institutions nationwide in research support from the NIH, garnering a total of \$823 million in 2022 for research and training grants. The School of Medicine, School of Dentistry, and School of Pharmacy are all ranked No. 1 in NIH funding in their respective fields, with the School of Nursing ranked No. 4. Additionally, the School of Medicine, School of Pharmacy, School of Nursing, and departments within the Graduate Division consistently rank among the top in the nation by U.S. News & World Report and other national and international ranking organizations.

#### About UCSF Health

UCSF Health unites clinical service capabilities into a unified management structure and single operating unit, achieving strategic, operational and financial alignment between the School of Medicine, Medical Group, and the Medical Center as well as provider affiliates. This model allows UCSF to continue to build on its longstanding tradition as a leader in specialized care, while also providing opportunities to train all faculty, staff, and students in the skills of continuous process improvement and to partner with other health care organizations with complementary services.

## About UCSF Partnerships in Health

Critically important to achieving our mission of advancing health worldwide are our longstanding affiliations with the Priscilla Chan and Mark Zuckerberg San Francisco General Hospital (ZSFG), San Francisco VA Health Care System, and UCSF Fresno. UCSF also has an affiliation agreement with Kaiser Permanente Northern California, providing UCSF students with access to clinical rotations at 21 hospitals and outpatient clinics located in 13 patient service areas in Northern California. The medical school has affiliation agreements with all inpatient clinical sites and outpatient practices for core clerkships, and there is a structured process for ensuring that these agreements remain up to date. The vice dean for education is responsible for reviewing all affiliation agreements.

### ***Zuckerberg San Francisco General Hospital and Trauma Center (ZSFG)***

ZSFG has been an essential part of San Francisco's health care system since 1872 and is considered one of the finest public hospitals in the US. ZSFG is the sole provider of trauma and psychiatric emergency services for the City and County of San Francisco. A comprehensive medical center, ZSFG serves some 100,000 patients per year and provides 20 percent of the city's inpatient care. Since 1873, ZSFG has been a partner in public health with UCSF. UCSF provides faculty from all four schools — dentistry, medicine, nursing and pharmacy — who provide patient care services, conduct research and teach at ZSFG. All physicians at the hospital hold UCSF faculty appointments and provide patient-care treatment and services, conduct research, and teach. The ZSFG workforce includes over 2,000 UCSF employees who work side by side with more than 3,500 city employees. In addition, nearly 1,100 medical, dental, nursing, pharmacy, and physical therapy students train at the hospital at a given time. Unique programs for training at ZSFG include trauma care, family and community medicine, pediatric and adult care for the underserved, and care for immigrant populations.

### ***San Francisco Veterans Affairs Health Care System (SFVAHCS)***

SFVAHCS is owned by the US Department of Veterans Affairs (VISN 21) and provides primary through tertiary care to veterans in Northern California. SFVAHCS is a major regional and national referral center for specialized care. The two institutions began their affiliation in 1968. More than 240 full- and part-time UCSF physicians are on staff at SFVAHCS and provide patient care. SFVAHCS serves as a major teaching hospital for UCSF residents and fellows. SFVAHCS funds 210 positions for UCSF residents who train there and provides clinical training for approximately 800 UCSF trainees annually. SFVAHCS has the largest research program in the VA system.

## About UC Health and the UC System Medical Centers

The UC System operates the nation's largest health science and medical training program, known as UC Health, with more than 14,000 students annually enrolled in 17 health sciences professional education programs. UC trains nearly one-half of the medical students in California. As a vital complement to its academic mission, the UC System operates five medical centers, on the Davis, Irvine, Los Angeles, San Diego, and San Francisco campuses; UC Riverside has recently launched a community-based medical

school and UC Merced has leveraged partnerships to bring health education opportunities to its students dedicated to serving the Central Valley. Together, the UC medical centers comprise the fourth-largest health care system in California, and deliver more than 147,000 inpatient discharges, 297,000 emergency room visits, and 3.9 million outpatient visits each year. With more than 40,000 employees, these centers provide a working laboratory for the development and testing of a wide range of diagnostic and therapeutic techniques. Four of the UC medical centers (including UCSF San Francisco General Hospital) include Level-I trauma centers. Additionally, the UC System maintains relationships with more than 100 affiliated Veterans Affairs, county, and community-based health facilities and is a major provider to uninsured and underinsured patients across the state. To learn more about the UC System's medical centers, please visit: <http://health.universityofcalifornia.edu>.

### **About the University of California System**

Founded in 1869, the UC System is one of the world's largest and most successful university networks, with an annual operating budget of more than \$24 billion. Currently employing more than 208,000 faculty and staff, the ten campuses that make up the UC System – Berkeley, Davis, Irvine, Los Angeles, Merced, Riverside, San Diego, San Francisco, Santa Cruz, and Santa Barbara – collectively enroll more than 234,000 students and are supported by more than 1.6 million living alumni around the world. Another half million people annually benefit from UC continuing education courses, as well as from research centers and educational programs operating throughout the state. To learn more about the UC system, please visit: <http://universityofcalifornia.edu>.

In August 2020, Michael V. Drake, M.D., became the 21st president of the University of California. President Drake served as the 15th president of The Ohio State University from 2014 through June 2020. Prior to his six years at OSU, his entire academic career had been at the University of California, including nine years as chancellor of UC Irvine (2005–2014) and five years as UC systemwide vice president for health affairs (2000–2005). To learn more about President Drake, please visit: <https://www.ucop.edu/president/about/index.html>.