

Yale SCHOOL OF MEDICINE

Chief, Section of Pulmonary, Critical Care, and Sleep Medicine
Department of Internal Medicine
Yale School of Medicine
New Haven, Connecticut

THE SEARCH

The Department of Internal Medicine at the Yale School of Medicine (YSM) seeks a nationally acclaimed academic physician known for dynamic leadership and strategic vision to become the Chief of the Section of Pulmonary, Critical Care, and Sleep Medicine (Yale-PCCSM or the Section) in the Department of Internal Medicine. Yale-PCCSM is a nationally recognized, award-winning academic section distinguished by sustained clinical growth, exceptional multidisciplinary research productivity, superb educational programs, and a deeply collaborative culture defined by cooperation, innovation, and resilience. The Section brings together an elite cadre of clinicians, researchers, investigators, and educators at one of the nation's most storied academic medical centers where world-class science meets a rapidly expanding clinical enterprise.

Yale-PCCSM comprises close to 80 faculty members across multiple tracks, including clinical faculty, clinical educators, clinical trialists, physician-scientists, and research scientists, located at multiple sites across Yale Medicine and the Yale New Haven Health System. Yale-PCCSM offers five ACGME-accredited fellowship programs to a total of 30 fellows and houses over 100 staff, research, and administrative personnel. Members of the Section include nationally and internationally recognized physician specialists who offer comprehensive evaluation, diagnosis, and treatment for a wide range of lung disorders, including asthma, chronic obstructive pulmonary disease (COPD), emphysema, lung cancer, undiagnosed or general respiratory problems, and sleep disorders. Yale-PCCSM boasts a well-rounded research portfolio with NIH-funded researchers in most areas of lung research, including the pathogenesis, progression and outcomes of asthma, COPD, cystic fibrosis, acute lung injury, pulmonary vascular disease, sleep disordered breathing, and pulmonary fibrosis, with disciplines ranging from bench research to translational and clinical research, genomics, informatics, and data science.

As the leader of one of the most wide-ranging sections within the Department of Medicine, the Section Chief of Yale-PCCSM is responsible for academic advancement, mentorship, and career development of the faculty, fellows and staff, as well as for supporting clinicians and investigators across multiple specialties and multiple sites. The Section Chief of Yale-PCCSM partners closely with clinical and operational leaders across YSM, Yale Medicine, and the Yale New Haven Health System. Reporting to the Chair of Internal Medicine, the Section Chief will be a respected physician and successful researcher who has a deep commitment to the academic healthcare mission, inclusive of optimizing clinical care; supporting discovery, translational,

clinical, and health services research; educating trainees and future physician-scientists; mentoring faculty and fellows; and guiding administrative, budgetary, and philanthropic efforts. This position offers an opportunity to strengthen the alignment of the academic mission with clinical growth in an expanding statewide health system. The Section Chief will be a transparent, collaborative, and creative leader who will be a champion for innovation, have an inclusive leadership mindset, and have a passion for engaging multidisciplinary teams in a multidimensional environment. This leader will exemplify and encourage a culture of inclusivity, mentorship, and professional development; have a team-based approach; and recruit and advance highly qualified faculty, staff, and trainees.

An MD, DO, or MD/PhD, with board certification in pulmonary, critical care and/or sleep medicine, is required. The successful candidate will have a record commensurate with appointment at the rank of associate or full professor in the Department of Internal Medicine and the School of Medicine. The Yale School of Medicine has retained Isaacson, Miller, a national executive search firm, to assist with this search. Inquiries, referrals, and nominations should be directed in confidence to the firm as indicated at the end of this document. *For more information on the Yale School of Medicine, Yale New Haven Health, and the Department of Internal Medicine, please visit the appendix.*

ABOUT THE SECTION OF PULMONARY, CRITICAL CARE AND SLEEP MEDICINE

With approximately 80 faculty members bringing expertise in all areas of PCCSM, the [Section of Pulmonary, Critical Care and Sleep Medicine](#) (Yale-PCCSM) is one of the most broad-ranging sections in the [Department of Internal Medicine](#). The Section has a dual role in that it upholds both the academic mission and the clinical mission, delivering high-quality care and conducting cutting-edge research across more than a dozen specialized programs and centers at YSM, Yale Medicine, and in the Yale New Haven Health System. Over the last decade, Yale-PCCSM members have received the most prestigious awards in pulmonary research, medicine, and education. In 2025 alone, Yale PCCSM faculty received numerous national honors from the American Thoracic Society (ATS), the American College of Chest Physicians (CHEST), the National Academy of Medicine, Yale Medicine, and the Connecticut Academy of Science and Engineering, underscoring leadership in clinical care, education, and science.

Clinical Care

Yale-PCCSM faculty carry out the clinical mission on the floors, units, and clinics at the York Street and Saint Raphael campuses of Yale New Haven Hospital (YNHH), the VA Connecticut Healthcare System in West Haven, and North Haven Medical Center. Inpatient services include the 60-bed Medical Intensive Care Units (MICU) with a 30-bed step-down unit, the 100-bed tele-ICU unit that covers many hospitals statewide, the Consult Service, and the Thoracic Interventional Program, which performs thousands of complex procedures annually. The Section's ambulatory services at the [Winchester Center for Lung Disease](#) in North Haven and New Haven include [Yale Sleep Centers](#), the [Yale ILD Center of Excellence](#), the [Yale Center for Asthma and Airways Disease](#) (YCAAD), the [Yale Pulmonary Vascular Disease Center](#), the

[Yale Adult Cystic Fibrosis \(CF\) Center](#), the [Yale Chronic Obstructive Pulmonary Disease \(COPD\) program](#), the [Thoracic Oncology](#) program, and the [Comprehensive Pulmonary](#) program.

The Section's clinical footprint has expanded with the establishment of both the Winchester Center for Lung Disease and Yale New Haven Sleep Centers. These centers made Yale a national destination for common and rare disorders alike. Additionally, both York Street Campus and Saint Raphael Campus MICUs and the tele-ICU have grown, establishing Yale as one of the nation's largest medical intensive care programs. The total outpatient visits reached over 20,000 in 2025, which is a 30% increase from the year prior and double the amount of visits compared to 2019. In 2025, nearly 4,000 new patients were seen at the Winchester Center for Lung Disease, compared to around 1,800 in 2021. This growth has been observed across all subspecialty programs, including advanced procedures such as robotic bronchoscopy, pulmonary valves for COPD, invasive cardiorespiratory exercise testing, balloon pulmonary angioplasty, and multidisciplinary post-ICU clinics, positioning the Yale PCCSM to be the world leader in these areas with the right leadership and vision.

In FY24, the Section had a clinical revenue of \$14M and a shared services revenue of \$13M. Clinical revenue is projected to be upwards of \$24M in FY25. The Section is central to Yale's goal of being a top-tier destination for PCCSM care and research.

Research

Yale-PCCSM has a strong tradition of research excellence and maintains a broad, deep, and resilient research portfolio, spanning translational lung biology, precision pulmonary medicine, fibrosis, asthma and COPD, critical care outcomes, sleep, aging, global health, and implementation science. With approximately a quarter of the faculty being physician-scientists, research at Yale-PCCSM continues to flourish as new multidisciplinary research programs are created and developed, including the [Center for Precision Pulmonary Medicine](#) (P2MED), the [Center for Pulmonary Injury, Inflammation, Repair and Treatment](#) (CPIRT), [Research to Improve ICU Outcomes Among Older Adults](#) (RECOVER), and [Experimental and Translational Lung Biology](#) programs.

The Section has published more than 150 peer-reviewed manuscripts annually for six consecutive years in the top biomedical journals such as *New England Journal of Medicine*, *Nature Medicine*, *Nature Genetics*, *Science Translational Medicine*, *Lancet Respiratory Medicine*, *JAMA Internal Medicine*, *American Journal of Respiratory and Critical Care Medicine*, and *European Respiratory Journal*. There were 174 publications in 2024 alone. In FY24, Yale-PCCSM received \$15M in grants and contracts. In the last three years, Yale-PCCSM has welcomed six new early-stage investigator R01s.

Under theS T32 NIH-sponsored training grant, which has a 31-year history and was just renewed with a near perfect score, fellows can receive advanced research training in molecular biology, cell biology, genomics, clinical epidemiology, health services research, community-based participatory research, and translational research.

Education

Education remains a core mission with robust, nationally visible fellowship programs, training the next generation of leaders. These programs are supported by dedicated program directors, associate directors, and coordinators, and are tightly integrated with the Section's clinical and research missions. Both pulmonology and critical care medicine are required rotations for internal medicine residents and are consistently ranked as favorite rotations. The division offers five ACGME-accredited [fellowships](#) in pulmonary and critical care, critical care, sleep medicine, interventional pulmonary medicine, and pulmonary hypertension.

- The [Pulmonary and Critical Care Medicine](#) (PCCM) Fellowship trains 18 fellows in a three-year program. Fellows also have the opportunity to continue fellowship training beyond three years to obtain further research training.
- The Critical Care Medicine (CCM) Fellowship trains six fellows with a specific focus on critical care.
- The [Sleep Medicine](#) Fellowship offers four positions per year for a one-year clinical training program that provides multidisciplinary exposure to the spectrum of sleep disorders, drawing on the faculty's expertise in clinical sleep medicine and sleep disorders research.
- The [Interventional Pulmonary](#) Fellowship Program is a one-year fellowship, housing one fellow, that focuses on developing skills in minimally invasive diagnostic and therapeutic techniques for diagnosing and treating various pulmonary conditions.
- The [Advanced Fellowship in Pulmonary Vascular Disease](#) is a one-year clinical fellowship with the goal to prepare fellows to practice as experts in the care of the complex interactions between the pulmonary and cardiovascular systems that result in right heart dysfunction and failure.

The number of trainees has also more than doubled in the last decade because of fellowship expansion. Roughly 60% of current early career faculty, and many of the Section's leaders, were Yale-PCCSM fellows.

ROLE OF THE SECTION CHIEF

Reporting to the newly appointed Chair of Internal Medicine, [Wolfram Goessling](#), the Section Chief for Pulmonary, Critical Care, and Sleep Medicine guides the academic and clinical mission of the Section. The Vice Chiefs for Faculty Development, Research, Education, and Collaborative Excellence, along with the Clinical Chief, the VA Chief, the Director of Ambulatory Services, the Senior Strategic Advisor, and the Operations Manager, all partner with and report to the Section Chief. The Section Chief will work with this leadership team to develop a strategic vision for research, education, and clinical care that will advance the tradition of excellence within each academic mission. The Section Chief will oversee the budget, clinical productivity, and all financial and quality metrics within the Section in addition to overseeing the recruitment of outstanding faculty and staff.

The Chief will operate within a highly integrated and matrixed environment, including close collaboration with the Chief Medical Officer and administrative leaders for ambulatory and inpatient services, the Clinical Trials Office leadership and translational research program directors, and the Department of

Internal Medicine leadership for academic governance and faculty affairs. The Section Chief plays an active role in helping guide the mission of the Department of Medicine.

All faculty within PCCSM ultimately report to the Section Chief for academic matters, including promotion, mentorship, and alignment with institutional goals. The Section Chief plays a critical role in fostering an inclusive, collaborative culture that supports physician-scientists, educators, and clinicians across diverse career tracks.

KEY OPPORTUNITIES AND CHALLENGES

The Section Chief will have strategic oversight of a mission-critical section of the institution at a time of change and evolution, both locally and nationally. The Chief will be an adept manager and creative problem-solver who can inspire a large team through a period of clinical expansion while maintaining excellence in research and educational programs. Playing a vital role in coordinating PCCSM care at Yale Medicine and YNHH, the next Chief will be an engaged partner with YSM and Yale Medicine leadership, balancing advocacy for the interests of the Section with the needs of YSM and YNHH overall, as the success of each relies on the success of both.

To succeed in this role, the Chief will address several key opportunities and challenges, as detailed below.

Drive strategic growth and innovation

Yale-PCCSM is a vibrant multidisciplinary group that operates in a cross-collaborative environment with multiple areas of engagement and commitment. The Chief will inspire a clear, ambitious, and cohesive vision for the Section, leveraging Yale's exceptional resources and the largest MICU footprint in the country. The Chief will chart a forward-thinking direction for the future of the Section that aligns with the priorities of the Department of Internal Medicine, the Yale School of Medicine, and Yale Medicine. It is the charge of the Chief to provide transparent communication about the clinical and academic mission of the entities involved and leverage the Section's strong clinical and scientific programs to position Yale-PCCSM as a national leader through vision, advocacy, and innovation. The Chief will work closely with stakeholders to drive a unified vision that propels clinical care, research, and education forward.

Support and enhance PCCSM patient care at Yale Medicine

Yale-PCCSM is a highly successful clinical enterprise with nationally recognized programs in pulmonary hypertension, ILD, sleep medicine, and critical care. The Section has experienced significant expansion over the last few years and will continue on the trajectory of providing diverse and sophisticated clinical programs. This Chief role comes with the opportunity to materially impact the health of a state and region through network-wide initiatives to standardize quality, improve operational efficiency, increase patient access to specialized care, and expand clinical trials. The Chief will continue to work within Yale Medicine and the Yale New Haven Health System to expand and enhance care delivered throughout the network with an eye toward amplifying the academic mission. With members of the Section spread out across

multiple sites, the Chief will also drive multidisciplinary collaboration by strengthening relationships between Section members and with other departments to build cohesive disease-specific programs and integrated care pathways. The presence of the Chief is expected in the clinical setting, and they should be clinically active.

Foster interdisciplinary research collaboration and broaden research excellence

YSM is renowned for its research excellence and offers world-class resources that empower investigators at every stage of their careers. Yale-PCCSM has areas of research excellence in lung injury and repair, airway inflammation and immunobiology, bioinformatics and genomics applied to pulmonary disease, cystic fibrosis research, and ICU outcomes research, spanning the research spectrum. Building on this legacy, the next Section Chief will have the opportunity to reinvigorate a culture of academic engagement by strengthening research infrastructure, expanding the translational pipeline, and fostering collaboration across the Section, Department, and Schools of Medicine and Public Health. This leader will champion recruitment and retention of physician-scientists, diversify the research portfolio, and leverage YSM's extensive resources—including one of the nation's largest ICUs and robust clinical programs—to accelerate bench-to-bedside innovation. By addressing administrative hurdles and enhancing shared resources for clinical trials, biostatistics, and data coordination, the Chief will unlock untapped potential for impactful clinical research and position Yale- PCCSM for transformative growth across the basic-clinical continuum.

Nurture and advance the education mission

The fellowship programs in the Section are historically strong and nationally recognized. Expanded fellowship offerings have attracted nationally competitive trainees who benefit from extensive clinical experience and research opportunities across the continuum, which is supported by a recently renewed T32 that had a near-perfect score. The training grant will be a foundation to continue to attract top trainees and invigorate the physician-scientist pipeline. The next Section Chief will elevate the fellowship programs by strengthening mentorship structures, investing in education initiatives, fostering faculty engagement, and promoting education scholarship. This leader will address the tension between clinical productivity and the training mission, clarify promotion pathways for clinical educators, increase visibility of leadership in fellowship activities, and be present on the clinical front and available to fellows. By leveraging Yale's resources and the Section's expanded fellowship offerings, the Chief will shape the next generation of physician-scientists and ensure that education remains a cornerstone of the Section's identity.

Develop, recruit, and retain faculty, staff, and trainees

Professional development of all levels of personnel should be top of mind for the Section Chief. The Chief must identify and implement real pathways for growth – accepting diverse career paths for faculty and trainees – and build structures for formal mentoring for all members of the division, especially junior faculty and fellows. They should also create transparent, equitable processes for promotion and career

advancement and champion junior faculty by protecting research time and supporting physician-scientist pathways. The Chief will promote the recruitment of high-caliber physician-scientists, research scientists, and staff while mindfully optimizing the composition of the division and its clinical needs. In concert with the Department of Medicine, the Chief will address retention issues proactively and strategically, recognizing that the best retention efforts are enabling faculty to feel valued, supported, and professionally satisfied.

Champion the interests and culture of Yale-PCCSM

In the complex, integrated environment of YSM and YNHH, Yale-PCCSM needs a visible, available, empathetic leader who will serve as its champion and advocate across the enterprise. The next Section Chief will galvanize and inspire continued success across all missions—clinical care, research, and education—while advocating for faculty, staff, and fellows and connecting their work to the broader goals of the department and school. Building on the Section’s strong collegiality, the Chief will set cultural expectations, foster trust through transparency and communication, and demonstrate an unwavering commitment to professionalism, integrity, and inclusive excellence. This leader will work to break down silos, address lingering morale challenges and burnout, and create a cohesive vision that unites historically separate groups. By prioritizing community-building and shared decision-making, the Chief will strengthen faculty support, enhance collaboration, and ensure that every member of the Section feels valued and connected to its mission.

QUALIFICATIONS AND CHARACTERISTICS

The successful candidate must have: an MD, DO, MD/PhD, or equivalent clinical doctoral degree with board-certification in pulmonary, critical care and/or sleep medicine; significant experience as a clinical leader at an academic medical center; an active clinician practice and a record of remarkable scholarly accomplishment and national recognition in pulmonary, critical care, and sleep medicine; a demonstrated track record of extramurally funded research for clinical investigation, translational research, basic laboratory studies, and/or health services research; a strong commitment to education across a broad spectrum of learners; a record commensurate with appointment to the rank of professor at the Yale School of Medicine; and be eligible for licensure in Connecticut.

The Section Chief will also possess the following qualities and attributes:

- An ability to foster a highly collaborative academic environment
- A track record of partnering with a broad set of stakeholders
- Exceptional leadership skills, with the proven ability to provide a clear vision for the future and foster a spirit of unity, cohesion, and collaboration
- High emotional intelligence, strong communication, visible engagement, and the ability to build and maintain trust across a matrixed organization

- An ability to foster transparency, share decision-making, boost morale, and create a supportive culture
- Outstanding interpersonal skills with a variety of stakeholders, including faculty, administration, and trainees as well as medical, nursing, and technical staff
- Excellent oral and written communication skills
- Experience in working within a highly multidimensional environment
- Proven effectiveness in a complex system of distributed leadership
- Demonstrated commitment to fostering a culture of inclusive excellence, equity, and innovation
- A strong advocate and facile negotiator in a complex, dynamic environment
- A detailed and nuanced understanding of both research and clinical practice in pulmonary, critical care, and sleep medicine
- A respectful, inclusive, compassionate, and supportive management style
- Demonstrated experience in recruiting and retaining top faculty and fellows through active mentorship
- Exceptional planning and organizational skills, superb follow-through, and timely task completion
- A record of complex financial, budgeting, and resource management skills
- Personal qualities that include honesty, humility, inclusivity, creativity, flexibility, accessibility, courage, a sense of humor, optimism, and unquestionable integrity

APPLICATIONS, INQUIRIES, AND NOMINATIONS

Screening of complete applications will begin immediately and continue until the completion of the search process. CVs with cover letters should be submitted on the Yale Interfolio website: <https://apply.interfolio.com/179422>

Inquiries, nominations, and referrals can be sent through the Isaacson, Miller website: <https://www.imsearch.com/open-searches/yale-school-medicine/chief-pulmonary-critical-care-and-sleep-medicine>

Ariannah Mirick, Managing Partner
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Madeleine Ruth, Managing Search Coordinator
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The final candidate, upon acceptance of a contingent offer of employment/faculty appointment, may be required to disclose whether they are, or have been, the subject of any disciplinary proceeding (investigation, hearing, etc.) at previous institutions or employers, and may also be subject to a background screening. Candidates who materially misrepresent information on their resume or other application materials are ineligible for hire/appointment. Final candidates may also be required to sign a release to allow Yale to solicit information regarding any substantiated conduct violations from current and/or past employers.

The University is committed to basing judgments concerning the admission, education, and employment of individuals upon their qualifications and abilities and seeks to attract to its faculty, staff, and student body qualified persons from a broad range of backgrounds and perspectives.

Additionally, in accordance with this Policy and as delineated by federal and Connecticut law, Yale does not discriminate in admissions, educational programs, or employment against any individual on account of that individual's sex; sexual orientation; gender identity or expression; pregnancy, childbirth or related conditions; race; color; national or ethnic origin; religion; age; disability; protected veteran status, or other protected classes as set forth in federal and Connecticut law.

Questions regarding Title IX may be referred to the University's Title IX Coordinator, at TitleIX@yale.edu, or to the U.S. Department of Education, Office for Civil Rights, 400 Maryland Avenue SW, Washington D.C. 20202-1475. Telephone: 202.453.6020, or ocr.dc@ed.gov.

This document has been prepared based on the information provided by Yale School of Medicine. The material presented in this leadership profile should be relied on for informational purposes only. While every effort has been made to ensure the accuracy of this information, the original source documents and information provided by Yale School of Medicine would supersede any conflicting information in this document.

APPENDIX

Yale School of Medicine

Founded in 1810, [Yale School of Medicine](#) (YSM) is the sixth oldest medical school in the country and a leading institution for biomedical research, education, and advanced clinical care. YSM's standing rests on its impressive history of attracting top-tier scientists in both the basic science and clinical departments, a prized medical education system that prioritizes self-directed learning, and a close partnership with the Yale New Haven Health System (YNHHS) for clinical care. YSM currently ranks third among medical schools receiving funds from the National Institutes of Health (NIH). More than 1,700 Yale physicians provide care to patients from across the region and around the world.

YSM educates and nurtures creative future leaders in medicine, public health, and biomedical science, promoting curiosity and critical inquiry in an inclusive environment enriched by diversity. A total of 1,840 students are currently enrolled at YSM, including 396 medical students, 153 MD/PhD students, and 457 PhD students. YSM houses 5,419 faculty and 1,853 postdoctoral fellows and associates in 34 [academic departments](#). There are 11 basic science departments and 18 clinical departments. Yale has 67 faculty members belonging to the National Academy of Sciences, 60 members belonging to the National Academy of Medicine or both academies, seven Howard Hughes Medical Institute Investigators, four Lasker Award recipients, and [three](#) Nobel Laureates.

YSM's core research resources are built around the newest technologies such as state-of-the-art tools for genomics and proteomics, including whole-genome sequencing and mass spectrometry; high-resolution imaging and image analysis at every scale, including cryoelectron microscopy, cryoelectron tomography, and the only focused ion beam-scanning electron microscope in the region; high-throughput screening, including RNAi and chemical screens; and construction and analysis of animal models of disease.

The university leadership's commitment to enhancing science at Yale, coupled with the close proximity of YSM to the main campus and the collaborative, collegial environment for research, galvanizes interdisciplinary research across the university. Funding for research at YSM has increased from \$539.6M in 2012 to \$955.9M in 2024 with \$597.9M awarded from NIH, a portion of which represents 24 center and program grants. Approximately two-thirds of total sponsored research expenditures are from clinical departments, with the remaining third coming from the basic sciences.

School of Medicine Leadership

Yale School of Medicine is led by Dean Nancy J. Brown, MD, who reports to the president of the university. Dean Brown joined the campus community in 2020 from Vanderbilt University Medical Center where she was the chair of the Vanderbilt Department of Medicine and physician-in-chief of Vanderbilt University Hospital. From 2006-2010, she served as the Associate Dean for Clinical and Translational Scientist Development and established an institutional infrastructure to support physician-scientists in the

transition to independence. Dr. Brown is a fellow in the American Association for the Advancement of Science and a member of the American Society for Clinical Investigation, the American Association of Physicians, the National Academy of Medicine, and the American Academy of Arts and Sciences. Under her leadership, YSM is formulating ambitious priorities and making critical investments.

Yale New Haven Health

[Yale New Haven Health](#) (YNHHS) is Connecticut's leading healthcare system and the largest private employer in the state, with hospitals in Bridgeport, Greenwich, Milford, New Haven, and New London in Connecticut and a hospital in Westerly, Rhode Island. Among those hospitals is Yale New Haven Hospital (YNHH), the top-ranked hospital in Connecticut by *U.S. News and World Report* and nationally ranked in eleven adult and five pediatric specialties. YNHH has over 1,500 beds and 4,500 university and community physicians across more than 100 specialties. YNNH has received Magnet designation from the American Nurses Credentialing Center and is the primary teaching hospital for YSM. In FY23, YNHH generated \$4.41 billion in net revenue across 1.7 million outpatient encounters and 85,000 inpatient discharges. Total revenue to YNHHS was \$6.56 billion.

In 2022, YNNH broke ground on the Adams Neuroscience Center, a 505,000-square-foot project that includes two new patient facilities focused on innovative patient care and research. The project includes 201 inpatient beds for patients seeking innovative care from movement disorders to neuro-regeneration, and the clinical presence includes neurosurgery, radiology, and neurology.

YNNHS is led by Chief Executive Officer Christopher O'Connor and President Pamela Sutton-Wallace. O'Connor joined the health system in 2012 as executive vice president and chief operating officer and was appointed president in 2020 and chief executive officer in 2022. Previously, O'Connor was president and CEO of the Saint Raphael Healthcare System and the Hospital of Saint Raphael, serving in that position until Saint Raphael's successful integration into Yale New Haven Hospital in September 2012. Sutton-Wallace joined Yale New Haven Health in July 2022 as chief operating officer and was tasked with helping guide the Health System out of the pandemic and into its envisioned future as an academic health system. She was promoted to president in 2024.

Yale New Haven Hospital, the flagship hospital of YNHHS, is led by President Katherine Heilpern. Dr. Heilpern joined the YNHH system in 2024, and previously served as Senior Vice President and Chief Operating Officer of New York Presbyterian Hospital/Weill Cornell, where she led the Weill Cornell Division during the apex of COVID-19 infections in New York City.

The Department of Internal Medicine

The [Department of Internal Medicine](#) is the largest department at Yale School of Medicine (YSM) and the most extensive clinical service at Yale New Haven Hospital (YNNH). Its clinical practice generates nearly 50% of the Department's operating revenue—approximately \$200 million—and represents almost a quarter of YSM's clinical departments. Clinical activities are primarily based at YNNH and the Yale Physician Building, with additional services provided at the Veterans Affairs Connecticut Health Care System in West Haven. The Department's ambulatory network spans 46 sites across Connecticut, ensuring broad access to Yale's internal medicine and specialty care.

The Department comprises more than 1,200 faculty, including members of the National Academy of Medicine, National Academy of Sciences, and other prestigious organizations. Over the past decade, it has seen significant growth in both clinical and research missions, now operating with a budget exceeding \$400M. Organized into 11 [academic sections](#), the Department has achieved national and international prominence through its clinical, educational, and research activities. Most sections are housed in The Anlyan Center, a state-of-the-art facility that supports research and education, alongside distinctive programs and research centers dedicated to advancing medicine.

The Department of Internal Medicine is also deeply integrated with the university's collaborative research ecosystem, which includes interdisciplinary partnerships with departments such as Cell Biology, Neuroscience, Genetics, Biomedical Informatics and Data Sciences, and Biomedical Engineering, as well as centers like the Yale Center for Vascular Biology and Transplantation, Yale Center for Outcomes Research and Evaluation, and the Yale Center for Clinical Investigation. This collaborative culture provides fertile ground for new discoveries that bridge basic science and clinical application. Internal Medicine is Yale's largest research unit, securing \$217M in sponsored funding and ranking #12 in NIH funding for FY24, according to the Blue Ridge Institute for Medical Research. More than two-thirds of faculty actively engage in research, spanning clinical outcomes, epidemiology, translational studies, and basic science. Embedded within Yale's collaborative scientific environment, the Department fosters interdisciplinary and translational research opportunities that drive innovation and discovery.

As the largest department at YSM and YNNH, Internal Medicine plays a central role in education. It supports pre-clinical courses, inpatient and primary care clerkships, sub-internships, and numerous electives for students. Postgraduate training includes four residency programs with over 230 residents and 13 ACGME-approved fellowship programs, many funded by NIH training grants. Fellows train across major subspecialties at YNNH, VA Connecticut, and affiliated hospitals, benefiting from diverse clinical experiences and robust research opportunities. The Department also contributes over 800 annual contact hours of educational support to nine affiliated hospitals through lectures, seminars, and bedside rounds.