Senior Vice Chancellor, Health Sciences; and
John and Gertrude Petersen Dean, School of Medicine
University of Pittsburgh
Pittsburgh, Pennsylvania

THE SEARCH

The University of Pittsburgh (Pitt) seeks an accomplished academic health sciences leader to serve as its next Senior Vice Chancellor for the Health Sciences and John and Gertrude Petersen Dean of the School of Medicine (SVC/dean). This is among the most prestigious leadership roles in American academic medicine: the SVC/dean leads six health sciences schools, serves as dean of one of the country's leading medical schools, and holds primary responsibility for the University's relationship with UPMC, a $36 billion integrated health system that grew out of Pitt and remains its principal clinical partner.

Pitt's health sciences enterprise is operating at the strongest point in its history. Pitt's six health sciences schools—Dental Medicine, Health and Rehabilitation Sciences, Medicine, Nursing, Pharmacy, and Public Health—enroll 6,780 students and employ 7,101 faculty, researchers, and staff. In FY2025, the University ranked seventh nationally in NIH funding at $669.7 million, and health sciences research expenditures crossed $1 billion for the first time. The health sciences account for nearly 82 percent of the University's externally funded research and development. The School of Medicine ranked eighth among medical schools in the Blue Ridge Institute for Medical Research rankings, and all six schools ranked in the top 20 in their categories. The faculty includes 20 members of the National Academy of Medicine, 11 National Academy of Inventors Fellows, and 5 members of the National Academy of Sciences.

The next SVC/dean inherits that platform at a period of unusual uncertainty in academic medicine. The federal research funding environment has become materially less predictable, health systems nationally face pressure on operating margins and reimbursement, and competition for physician-scientists and early-career basic science faculty has intensified. Pitt enters this period with institutional commitment behind it: the University's strategic plan and its “It’s Possible at Pitt” pillar commit the University to lead the life sciences century at the convergence of health, AI, and technology, to power a healthy future, and to transform assistive technologies to enable human achievement. The health sciences carry that agenda: in FY2025, they accounted for 85 percent of Pitt’s record 444 invention disclosures and produced 15 startups, and Pitt rose three places to 17th nationally among universities in patents issued. Recent investments build on that momentum. Pitt BioForge, a cell and gene therapy biomanufacturing facility, is

under construction at Hazelwood Green with ElevateBio as an anchor tenant, and the Trivedi Institute for Space and Global Biomedicine launched in January 2026.

The University has launched its first comprehensive fundraising campaign in more than 13 years, and the health sciences will carry a substantial share of it. Pittsburgh's foundations have already signaled their confidence: the Richard King Mellon Foundation has committed $100 million toward Pitt BioForge and up to $25 million to launch Rare Ventures, a venture philanthropy platform for rare disease therapies, and the Orland Bethel Family Foundation has contributed $53.5 million to expand the Orland Bethel Musculoskeletal Research Center. A successful campaign would give the next SVC/dean substantial, flexible resources for new science at a moment when such resources are scarce across academic medicine.

The partnership with UPMC is the defining structural feature of the role. Pitt and UPMC are separate institutions bound by an unusually close affiliation. UPMC grew out of the University and now oversees all clinical activity, including University of Pittsburgh Physicians, the consolidated practice plan through which the School of Medicine's clinical faculty see patients. Most of those faculty are dually employed, holding an academic appointment and salary at the University alongside a clinical appointment and salary at UPMC, and a series of interrelated agreements governs the relationship, covering shared board seats and UPMC's committed financial support of the School of Medicine. UPMC employs 100,000 people across more than 40 hospitals and 800 outpatient sites in Pennsylvania, New York, and Maryland. Its 6,600 affiliated physicians include more than 5,000 employed directly, and its insurance division covers more than 4 million members, making UPMC one of the very few integrated payer-provider systems of its scale in the United States. UPMC supports more than 1,900 residents and clinical fellows across all the major clinical specialties in the nation's second-largest residency/fellowship training program.

Pitt, UPMC, and Carnegie Mellon University (CMU) sit within a few miles of one another and together anchor one of the country's most concentrated research and technology corridors. The two universities jointly operate the Pittsburgh Supercomputing Center, and at Hazelwood Green, BioForge is rising alongside CMU's Robotics Innovation Center and the Manufacturing Futures Institute.

The health sciences are also among western Pennsylvania's most important civic institutions. Their clinics serve patients across the region, including the many Medicaid patients seen in the School of Dental Medicine's practices; the School of Public Health has joined with the Allegheny County Health Department to establish an Academic Public Health Department; and the six schools prepare the physicians, nurses, pharmacists, dentists, and rehabilitation and public health professionals on whom the Commonwealth depends. The next SVC/dean will carry forward that role as a force for good in Pittsburgh and across the region.

Few positions in American academic medicine offer this combination of scientific depth, institutional momentum, and clinical scale. The role calls for a leader equally at home in the laboratory, the clinic, the boardroom, and the wider University: a scholar whose own record commands the respect of a faculty that includes members of the National Academies; an executive capable of setting direction across six schools with distinct missions, cultures, and financial structures; a University leader who takes a full part in the

Chancellor's senior team, places the success of the University as a whole first, and contributes to decisions that reach well beyond the health sciences; and a partner who can work alongside UPMC's leadership, advocating unambiguously for the academic mission, to make two extraordinary institutions worth more together than apart.

Pitt seeks a leader who will be present and visible in laboratories and clinics and in the communities the health sciences serve, with students and trainees, donors and policymakers, and colleagues across the wider University. The next SVC/dean will bring an instinct for building: for recruiting exceptional people, for assembling them into teams that reach across departments and schools, for creating the conditions in which they do their best work, and for opening the pathways that carry discovery from the bench toward patients. Pitt is a highly collaborative place where authority is distributed, and progress depends on persuasion and shared credit, and the next SVC/dean will be someone who thrives in that setting. Above all, the University is looking for someone who can articulate a compelling vision for what academic medicine at Pitt becomes over the next decade, and who brings the energy, judgment, and collaborative temperament to realize it.

A description of the opportunities and challenges facing the next SVC/dean, and the desired qualifications and characteristics of the successful candidate, follows immediately below. The University of Pittsburgh has retained Isaacson, Miller, a national executive search firm, to assist with this recruitment. Inquiries, nominations, and applications should be directed to the firm as indicated at the end of this document.

ROLE OF THE SENIOR VICE CHANCELLOR AND DEAN

The SVC/dean reports to Chancellor Joan Gabel, who took office in 2023, and serves on the University's senior leadership team, which makes final budget and strategic recommendations to the Chancellor. The position combines two roles. As senior vice chancellor, the SVC/dean leads the six schools of the health sciences; the deans of Dental Medicine, Health and Rehabilitation Sciences, Nursing, Pharmacy, and Public Health report to the SVC/dean, with a dotted-line reporting relationship to the Provost. As dean, the SVC/dean leads the School of Medicine directly, with its 30 departments and more than 2,900 faculty.

Reporting directly to the SVC/dean are vice chancellors for research, education, finance and resources, administration (who also serves as chief of staff), information technology (who also serves as deputy chief information officer), and multidisciplinary innovations, along with an associate senior vice chancellor for clinical academics. The vice chancellors for research, education, finance and resources, and administration each hold a parallel vice dean appointment in the School of Medicine. The directors of 16 institutes and centers also report to the SVC/dean, among them the UPMC Hillman Cancer Center, the Clinical and Translational Science Institute, the McGowan Institute for Regenerative Medicine, the Magee-Womens Research Institute, the Starzl Transplantation Institute, and the Pittsburgh Institute for Neurodegenerative Diseases. Within the School, the leadership team also includes vice deans for education and for faculty affairs, along with associate and assistant deans overseeing research, graduate and medical education, student affairs, commercial translation, and artificial intelligence in medicine.

The levers available to the SVC/dean differ across the enterprise. The School of Medicine Division operates under full Responsibility Center Management, while the five other schools are Primary Responsibility Centers under the University-wide budget model. The Office of the Senior Vice Chancellor oversees both divisions and is responsible for integrating the health sciences with the wider University and with UPMC.

As the University's lead on the UPMC relationship, the SVC/dean serves alongside the Chancellor on UPMC's Board of Directors, sits on the boards of several UPMC hospitals, and works most closely with UPMC's President and Chief Executive Officer, Chief Scientific Officer, President of Physician Services, and President of UPMC Enterprises. Clinical department chairs report to the SVC/dean for their academic responsibilities and to the President of UPMC Physician Services for their clinical roles. Therefore, recruitment, compensation, and protected academic time for clinical faculty are determined between the two institutions. The SVC/dean is also the principal advocate for the health sciences with donors, alumni, and policymakers.

OPPORTUNITIES AND CHALLENGES FOR THE SENIOR VICE CHANCELLOR AND DEAN

To sustain and extend the performance of Pitt's health sciences, the next SVC/dean must address several key opportunities and challenges that will shape the enterprise's future.

Strengthen and more deeply align the partnership with UPMC

Pitt and UPMC share a history unusual in American academic medicine. The health system grew out of the University, and the two institutions have advanced together for more than four decades. UPMC's standing in academic medicine rests on the School's scholarship and its ability to attract world-class faculty, while the School's clinical, educational, and translational missions are powered by one of the largest integrated health systems in the country. Each institution's ambitions depend on the other's success, and both are led today by executives who want the partnership to reach further. The next SVC/dean will be a persuasive advocate for the academic mission and a trusted partner to UPMC's executives, understanding that influence in this role is built through relationships and shared successes. Clinical chairs, who hold appointments in both organizations and sit at the intersection of the two, are natural allies in this work. A leader who can convene both institutions around mutually beneficial priorities, drive strategic alignment, and dismantle barriers will find willing partners and considerable room to build.

The next SVC/dean has an exceptional opportunity to build on the existing foundation and to set a shared strategic agenda with UPMC's leadership. Areas of particular promise include accelerating clinical trials across institutions, building on recent and substantial gains in activation times; expanding research access to clinical data as UPMC completes one of the largest electronic health record implementations in the United States; aligning how the two institutions recruit and support clinical faculty, treating their scholarship as a shared asset that strengthens patient care and UPMC's standing as much as the School's;

and pursuing joint recruitments that neither institution could accomplish alone. Each of these is within reach, and each would benefit both partners.

Diversify the research portfolio and sustain scientific excellence in a dynamic funding environment

Discovery science is the foundation on which Pitt's clinical, translational, and educational strength rests, and the University has protected and grown it through a demanding period. The next SVC/dean will have the opportunity to strengthen the environment in which that science is done: sustaining shared research cores as world-class infrastructure, concentrating related investigators as laboratory space is realigned around research themes, and equipping chairs to invest in their best people and to grow the ranks of outstanding faculty engaged in fundamental discovery research. This is a visible role, engaged with the science itself, known to the investigators doing it, and a credible public advocate for biomedical research in Harrisburg and Washington. Pitt's partnerships with industry, other universities, multiple federal agencies, and national foundations offer further room to build.

Pitt's NIH standing is a signal achievement, sustained over 25 years as one of the top nine most-funded institutions, and the health sciences have navigated recent federal volatility with notable resilience, increasing proposal volume in each of the past three years while comparable institutions retrenched. Growth beyond NIH is already well underway: in addition to extensive industry partnerships, Pitt ranks fourth nationally in Department of Defense funding, and foundation support, industry-sponsored research, and congressionally directed funding have all expanded. The next SVC/dean will have the opportunity to accelerate that diversification as a complement to federal science rather than a substitute for it, and to invest deliberately in the junior and mid-career faculty most exposed through the transition.

Expand the commercialization and innovation pipeline to translate Pitt's research discovery to the clinic

Pitt's translational momentum is real and accelerating. The health sciences generated 85 percent of the University's record 444 invention disclosures in FY2025 and produced 15 startups, and Pitt rose three places to 17th nationally among universities in patents issued. The Office of Innovation and Entrepreneurship has grown and matured, and Pitt BioForge is building biomanufacturing capacity at Hazelwood Green that few academic medical centers can match.

The opportunity ahead is to match that scientific productivity with a commercial infrastructure equal to it. UPMC Enterprises, with a substantial annual investment capacity and a longstanding history of backing Pitt discoveries, is a natural partner in this work, and both organizations see room for a more productive shared approach. The next SVC/dean will bring credibility in translation and commercialization, and the ability to turn institutional ambition into changed practice throughout the pipeline. This is as much a cultural undertaking as a structural one, and the leader who succeeds will unlock considerable value for Pitt, UPMC, and the region.

Lead six independently operating schools equitably and integrate the health sciences more deeply with the wider University

Pitt's health sciences schools are strong, ambitious, and growing, and several have posted remarkable gains in enrollment, research funding, and national standing in recent years. Their deans describe a collegial culture and an interprofessional practice that is substantive, including shared coursework and joint programs. That culture is a genuine asset, built deliberately, and the next SVC/dean will want to protect and extend it. The deans are also eager for greater visibility for their schools within the University and beyond. They also want to expand clinical training capacity, where deeper partnerships with UPMC and other regional providers would benefit several schools at once and help meet the Commonwealth's pressing health workforce needs. A leader who treats all six schools as peers, giving the five outside the School of Medicine the same attention, advocacy, and consideration as the School of Medicine itself, will find a group prepared to move quickly together.

That same evenhandedness should extend to the University as a whole. The health sciences account for the large majority of Pitt's research, and the next SVC/dean will understand that their success and the University's are inseparable. That means valuing relationships beyond the School of Medicine and UPMC as highly as those within them and bringing the full weight of the office to University-wide priorities, not only those of the health sciences. There is considerable room to draw the upper and lower campuses closer together. The Kenneth P. Dietrich School of Arts and Sciences, where many students in the health sciences schools' undergraduate programs begin their education, already shares joint programs and infrastructure with the health sciences, and both can grow. The schools of engineering, computing and information, business, law, and social work offer further openings. An SVC/dean who builds on these connections across upper and lower campus will strengthen the health sciences and the University alike.

Lead the health sciences through the University's first comprehensive fundraising campaign in more than a decade

With a comprehensive campaign underway, the next SVC/dean arrives at an opportune moment. The division of Philanthropic and Alumni Engagement has been restructured, a vice chancellor was appointed in early 2026 to lead health sciences fundraising, and development staffing within the School of Medicine has been rebuilt.

The opportunity is considerable. No health sciences school at Pitt is yet named. The six health sciences schools count more than 60,000 alumni, a key constituency for the campaign. The grateful patient tradition is long established among the faculty and ready to be built into a systematic program. Pittsburgh's major foundations have been generous and are looking for ambitious partners, as recent commitments from the Richard King Mellon Foundation and others demonstrate. Campaign priorities can include brain health, cancer, data and artificial intelligence, the future of medicine, and discovery science, an area where philanthropic support would be especially welcome and where the field is largely open. The next SVC/dean will devote a significant share of their time to this work, will be personally effective

with principal gift prospects, and will relish the chance to tell a story that has not yet been told as widely as it deserves.

Recruit, retain, and develop exceptional faculty, staff, and the next generation of academic leaders

Few incoming leaders have this much opportunity to shape an institution through recruitment. A generation of departmental leadership is turning over; several chair searches are underway or anticipated; and departments are ably led by faculty who know the institution well. Staff are equally central to that work. The health sciences employ more than 3,000 staff, and in three of the six schools, staff outnumber faculty. Research administration, finance, student services, information technology, facilities, and development all depend on them, and the next SVC/dean will invest in their recruitment, retention, and professional growth, with attention to morale and to the career pathways that keep talented people at Pitt. The decisions the next SVC/dean makes in the first several years will define the School of Medicine for a decade.

They will inherit an outstanding foundation of more than twenty department chairs recruited in recent years, bringing energy and fresh perspective, alongside long-tenured colleagues of national and international distinction. Recruitment at the level Pitt now aspires to will call for start-up packages competitive with those of the institutions Pitt measures itself against and, for clinical recruitment, terms negotiated in concert with UPMC. The next SVC/dean will also invest in developing leaders from within, building a bench of associate deans, center directors, and chairs prepared to carry the enterprise forward.

Advance educational excellence, student success, and interprofessional training across the health sciences

Education is a genuine strength and a source of pride across the health sciences. In the School of Medicine, the Three Rivers Curriculum has been implemented successfully, early outcomes are encouraging, and preparation for the March 2027 Liaison Committee on Medical Education review is well advanced. Among the other schools, Dental Medicine's 2025 accreditation review produced no formal recommendations, and Pharmacy's PharmD program was recently reaccredited for eight years. Interprofessional education across all six schools and the School of Social Work is further developed at Pitt than at most peer institutions, aided by the rare physical proximity of the schools to one another. Sustaining that standing will require continued innovation rather than consolidation.

The next SVC/dean will champion education as a core mission of every school. That means supporting curricular innovation, investing in teaching and the faculty who lead it, and holding the enterprise to clear measures of student success, from licensure and placement to well-being and academic support. They will ensure that fluency in artificial intelligence is built into training across the health sciences, and that graduates are prepared to care for patients whose backgrounds and circumstances differ from their own. The health sciences also bear a meaningful responsibility for the region's clinical workforce, including in rural Pennsylvania, where several schools have programs already making a difference. A leader who

expands that work with UPMC and other regional providers will serve the Commonwealth while strengthening every school's programs.

Steward resources and strengthen operations across the enterprise

Budget efficiency and operational effectiveness are ongoing priorities for the University, and they carry particular weight in the health sciences. The enterprise operates through two divisions with materially different financial architectures. The School of Medicine Division runs under full Responsibility Center Management, and the five other schools are Primary Responsibility Centers under the University-wide model. The Office of the Senior Vice Chancellor oversees both, along with 16 institutes and centers, and draws on UPMC's committed financial support of the School of Medicine. With federal research funding less predictable and margins under pressure across academic medicine, how resources are allocated, shared, and protected will shape what the health sciences can accomplish over the next decade.

The next SVC/dean will bring discipline and transparency to those decisions. That means seeking shared services and administrative practices that free resources for the academic mission, aligning investment with strategic priorities, and pursuing growth that is deliberate, sustainable, and equitable across the schools. As a member of the Executive Budget Committee, they will also help shape budget decisions for the University as a whole. That work depends on the people who carry it out. The SVC/dean will be attentive to staff and faculty morale, and a constructive partner to the unions that represent many of the University's faculty, staff, and graduate student employees, including faculty in the five health sciences schools outside the School of Medicine. A leader who stewards resources this way will give the health sciences room to invest in new science and new people at a moment when many peers are retrenching.

QUALIFICATIONS AND CHARACTERISTICS

The successful candidate will bring an outstanding academic record, substantial strategic health care experience, and demonstrated executive management capability at scale. This position requires a leader of scientific credibility and executive judgment who can lead across six schools, a research portfolio of this size, and a clinical partnership of unusual complexity, and someone who will inspire and bring together the constituencies across the health sciences, the wider University, and the region. While no single individual will embody every quality listed below, Pitt seeks the following in its next SVC/dean:

- An MD, MD/PhD, or equivalent degree, with a distinguished record of academic achievement, including credentials consistent with appointment at the rank of professor with tenure in a School of Medicine;
- Demonstrated leadership and success in advancing the tripartite missions of fundamental, clinical, and translational research; education; and patient care;
- Proven support for innovation in health professional education programs, including promoting exceptional teaching and learning in an interprofessional environment and a commitment to student outcomes and support; familiarity with the standards and processes of professional program accreditation;

- The capacity to effectively lead within an academic community based on consensus-building, transparency, and candid communication;
- A demonstrated ability to nurture an inclusive and collaborative environment in which faculty, staff, and learners at every level and from every background are supported and able to do their best work, and to prepare learners to serve patients and communities different from their own;
- A commitment to excellence in recruiting, retaining, and developing faculty in both the basic sciences and clinical tracks and tenure and non-tenure stream tracks;
- A commitment to the staff who sustain the enterprise, including attention to morale, professional development, and thoughtful, equitable strategic growth;
- A history of strategic investment in faculty and their research; extensive experience in promoting interdisciplinary research;
- A demonstrated ability to identify, recruit, and develop outstanding leaders across all functional areas;
- A record of building resilient and diversified research funding portfolios, including experience with industry partnerships, foundation support, and the commercialization of academic discovery;
- Fluency in the convergence of health, data science, and artificial intelligence, and the credibility to lead an enterprise positioning itself at that intersection;
- Effectiveness in a complex system of distributed leadership; experience working in a highly matrixed environment; the proven capacity to build enduring partnerships in a demanding clinical environment;
- A deep understanding of both academic health centers and universities, and the broad challenges and opportunities facing both;
- Demonstrated success in securing philanthropic support at scale, together with the willingness to engage donors personally and to help lead a comprehensive campaign;
- An eagerness and commitment to engage the university community broadly, to collaborate with deans and schools across the entire university system, to value relationships beyond the School of Medicine and the academic health center as highly as those within them, and to function as a key member of the university's leadership team who places the interests of the University as a whole first;
- A record of success in financial management in a large academic health science institution, including fluency in incentive-based and responsibility-centered budget models, and a commitment to operational efficiency and responsible stewardship of resources;
- Experience working constructively in a unionized environment, or the readiness to do so;
- Excellent interpersonal and communication skills, including the ability to speak with, listen to, and interact with scientists and non-scientists across disciplines and to operate at the highest levels of academic, business, and government leadership; and to serve as a credible public advocate for the value of biomedical research and for the role of the health sciences in Pittsburgh and western Pennsylvania.

APPLICATIONS, INQUIRIES, AND NOMINATIONS

Screening of complete applications will begin immediately and continue until the completion of the search process. Inquiries, nominations, referrals, and CVs with cover letters should be sent in confidence to: https://www.imsearch.com/open-searches/university-pittsburgh/senior-vice-chancellor-health-sciences-and-john-and-gertrude

John Isaacson, Chair
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Title IX of the Education Amendments of 1972 protects people from sex discrimination in educational programs and activities at institutions that receive federal financial assistance. Questions regarding Title IX may be referred to the University's Title IX Coordinator at titleixcoordinator@pitt.edu or to the U.S. Department of Education, Office for Civil Rights, 8th Floor, Five Post Office Square, Boston, MA 02109-3921. Telephone: 617.289.0111, Fax: 617.289.0150, TDD: 800.877.8339, or Email: ocr.boston@ed.gov
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THE ESSENTIAL CONTEXT

Health Sciences at the University of Pittsburgh

School of Medicine

The University of Pittsburgh School of Medicine is a large and complex academic enterprise. The School is organized into 30 departments and employs 2,923 faculty, 391 research associates and postdoctoral associates, and 2,174 staff, supported by a volunteer faculty of more than 1,700 clinical and adjunct appointees. It enrolls 1,345 students: 655 professional doctoral students, 477 research doctoral students, 143 master's students, and 70 pursuing graduate certificates or non-degree programs. Its mission is to improve the health and well-being of individuals, communities, and populations through research, innovative educational programs in medicine and biomedical science, and leadership in academic medicine. *More information about the School of Medicine can be found in the Appendix at the conclusion of this document.*

School of Dental Medicine

The School of Dental Medicine employs 198 faculty, 11 research associates and postdoctoral associates, and 210 staff, and it enrolls 447 students, 329 of them in the DMD program. It ranked 11th nationally among dental schools in NIH funding in 2025 at $7.5 million, with research concentrated in craniofacial and dental genetics, craniofacial regeneration, temporomandibular and chronic pain disorders, and cancer immunotherapy. Its general dentistry and resident specialty practices recorded more than 70,000 appointments in fiscal year 2025, more than 45 percent of these for patients covered by Medicaid. The School is establishing regional training centers in the rural Pennsylvania communities of Titusville, Bradford, and Johnstown.

School of Nursing

Founded in 1939, the School of Nursing is among the oldest baccalaureate (BSN) and doctoral nursing (DNP) programs in the country and was one of the first to offer a PhD, beginning in 1954. It employs 90 faculty and 78 staff, and it enrolls 1,269 students, 959 of them undergraduates. The School also offers its BSN at Pitt-Greensburg and Pitt-Johnstown, in programs accredited through the School of Nursing. The School ranked 16th nationally among schools of nursing in NIH funding in 2025, with $5.3 million, with research concentrated in genomics of patient outcomes, cancer survivorship, digital health, aging, and maternal and perinatal health. *U.S. News & World Report* ranks its Nurse Anesthesia DNP fifth, its BSN eighth, and its DNP ninth.

School of Pharmacy

Chartered in 1878, the School of Pharmacy is the oldest of Pitt's health sciences schools and ranked eighth nationally by *U.S. News & World Report* in 2026. It employs 70 faculty, 25 research associates and postdoctoral associates, and 89 staff, and it enrolls 544 students, 278 of them in the PharmD program. The School's funding base is diversified, ranking 12th nationally in total federal funding and seventh in

total research funding among pharmacy schools. Research strengths include drug discovery and development, pharmacogenomics and pharmacokinetics, implementation science, and medication safety outcomes.

School of Public Health

Founded in 1948 and opened in 1950 as the 13th school of public health in the nation, the School of Public Health employs 155 faculty, 17 research associates and postdoctoral associates, and 268 staff across seven academic departments, and it enrolls 1,155 students. It ranked 10th nationally among schools of public health in NIH funding in 2025, with $40 million, and 14th overall in the 2026 *U.S. News & World Report* rankings, with specialty placements in health administration (12th), biostatistics (13th), and environmental health and health policy and management (16th). Research spans global health, health equity, and premature mortality alongside longstanding strengths in infectious disease, environmental and workplace health, and cardiovascular disease. The School has partnered with the Allegheny County Health Department to establish an Academic Public Health Department and leads the Pennsylvania One Health Consortium.

School of Health and Rehabilitation Sciences

Established in 1969 as the School of Health Related Professions, the School of Health and Rehabilitation Sciences (SHRS) spans 14 disciplines, including physical and occupational therapy, audiology, speech-language pathology, physician assistant studies, prosthetics and orthotics, health informatics, and nutrition. It employs 201 faculty, 8 research associates and postdoctoral associates, and 192 staff, and it enrolls 2,020 students, the largest student body in the health sciences. SHRS climbed to sixth nationally among allied health schools in NIH funding in 2025 with $9.8 million, the sharpest rise among Pitt's health sciences schools. Four programs placed in the national top 10 in the April 2026 *U.S. News & World Report* rankings, with the Doctor of Occupational Therapy first. In fall 2025, SHRS enrolled the inaugural class of its Doctor of Chiropractic program, and in January 2026, most SHRS programs moved into a new building at Fifth and Halket.

Education in the Health Sciences

Six health sciences schools sit within a few hundred yards of one another, and interprofessional education is the current focus of that proximity. Under the Vice Chancellor for Health Sciences Education, the health sciences are expanding interprofessional training across all six schools and the School of Social Work, building on an annual interprofessional forum that Pitt has held for more than a decade.

Simulation is a longstanding strength. The Peter M. Winter Institute for Simulation, Education, and Research (WISER) has trained students across the health sciences for more than three decades. Its expanded site in Scaife Hall opened its first phase in early 2024, integrating the School of Medicine's Three Rivers Curriculum with advanced simulation technology; a second phase will add fully simulated ICU, surgical, and emergency environments.

Education in the School of Medicine Division

Medical education at Pitt has been rebuilt in the past three years. The Three Rivers Curriculum, launched in fall 2023, moved preclerkship education away from lectures and toward small-group and case-based learning. Two years in, students in the new curriculum have matched their predecessors on Step One performance and clerkship preparedness.

Several requirements distinguish the MD program. Every student completes a longitudinal research project spanning all four years, a requirement that Pitt was among the first schools in the country to adopt; the Longitudinal Alliance Program pairs each student with a patient followed across the full course of their education; and the Community Alliance Program places student teams with community nonprofits. In fall 2023, the School launched the Primary Care Accelerated Track, a three-year path to the MD.

In March 2026, graduates matched to 68 institutions across 25 states. Forty-five matched to UPMC programs, accounting for 11 percent of the system's incoming residents. Primary care interest rose against the national trend, with 38 percent of the class entering primary care fields, up from 33 percent the previous year.

The School offers nine PhD and master's programs in fields including biomedical informatics, clinical research, and health professions education. Medical students may pursue the Physician Scientist Training Program or the Clinical Scientist Training Program and earn a master's degree alongside the MD, and MD/PhD and PhD students may take advantage of formal partnerships with Carnegie Mellon University programs.

The School of Medicine recruited an associate dean for AI in medicine in 2023 and, in 2026, introduced Pitt-AI-cademy, a self-paced elective built from more than 25 interactive applications that requires no coding background, with plans to extend similar training to practicing clinicians and to students in the other health sciences schools.

The School's next Liaison Committee on Medical Education accreditation review is scheduled for March 2027, and self-study preparation is well advanced.

Research in the Health Sciences

Pitt's health sciences faculty holds 4,879 active research awards. Seven subjects rank in the global top 30 by *U.S. News* on research and reputation, including surgery at seventh and infectious diseases at 17th. Departmental strength is broad rather than concentrated: physical medicine and psychiatry rank first nationally in NIH funding; microbiology and pharmacology second; otolaryngology third; anesthesiology fourth; neurosciences fifth; internal medicine and surgery sixth; dermatology seventh; anatomy and cell biology ninth; and radiology tenth. Four of the six schools rank in the national top 10.

The research portfolio organizes around six areas: aging and lifespan; cancer and immunotherapy; chronic disease; life sciences; neuro and cognitive science; and regenerative medicine and biomedical

engineering. Much of this work is carried out through institutes rather than departments; the health sciences maintain more than 70 active research centers and institutes.

The University supports more than 60 shared research facilities and cores, 42 of them within the School of Medicine, offering investigators specimen collection, specialized laboratory expertise, data analysis, instrumentation, and computing infrastructure. Nearly all of the School of Medicine's institutes and centers sit on campus or within one mile, a concentration that shapes how collaboration happens. The School of Medicine alone reported nearly $900 million in research expenditures in FY2025.

The Clinical and Translational Science Institute has been continuously NIH-funded and coordinates training and support across the schools. A Clinical Trials Office established in 2025 is the central hub for clinical research across Pitt, providing regulatory, financial, and operational support from study startup through closeout, with the aim of reducing trial activation time.

The largest recent awards come from outside Pitt's traditional NIH base. Leidos entered a five-year, $10 million agreement to advance work at Pitt's Computational Pathology and AI Center of Excellence, a Pitt-UPMC joint venture opened in 2024. The Human Engineering Research Laboratories, an institute of the health sciences schools operated jointly with the U.S. Department of Veterans Affairs, received up to $41.5 million over five years from the Advanced Research Projects Agency for Health to build a robotic wheelchair and assistive robotic arm, the first ARPA-H award with Pitt as lead and a direct expression of the strategic plan's commitment to transforming assistive technologies. Pitt.INC, a seed program administered by the senior vice chancellor's office in partnership with the Office of Innovation and Entrepreneurship, awards up to $50,000 across all six schools to generate proof-of-principle data for ideas that have not yet reached invention disclosure. In September 2026, the Board of Trustees approved $20 million to convert a University-owned building into a life sciences incubator in partnership with Wexford Science + Technology, with construction to begin immediately. The three-story, 26,000-square-foot facility will offer wet labs, office space, and scientific equipment to early-stage life sciences and technology companies, drawn from Pitt's innovation ecosystem and from the wider region.

Clinical Care: UPMC

UPMC's teaching hospitals sit in the Oakland, Shadyside, and Lawrenceville neighborhoods of Pittsburgh, physically interwoven with University facilities; faculty move between laboratory, classroom, and clinic on foot. UPMC's 8,500 licensed beds accommodate roughly 375,000 inpatient admissions a year, alongside 6.8 million outpatient visits and 1.1 million emergency visits. The VA Pittsburgh Healthcare System is a further clinical and research partner, offering investigators four centers of excellence. *Descriptions of the principal affiliated institutions appear in the Appendix at the conclusion of this document.*

The Daniel G. and Carole L. Kamin Tower, named in recognition of a $65 million gift, is under construction at UPMC Presbyterian; the 636-bed facility is scheduled to welcome its first patients in January of 2027.

UPMC's role as a safety-net provider is central to its identity in the Commonwealth. It cares for 18 percent of all patients in Pennsylvania and provides more than a quarter of the state's hospital charity care. In fiscal year 2025, it dedicated $658 million to charity care and unreimbursed Medicaid costs and invested $652 million in medical research and education, including $277 million in the development of physicians, nurses, pharmacists, and other health professionals.

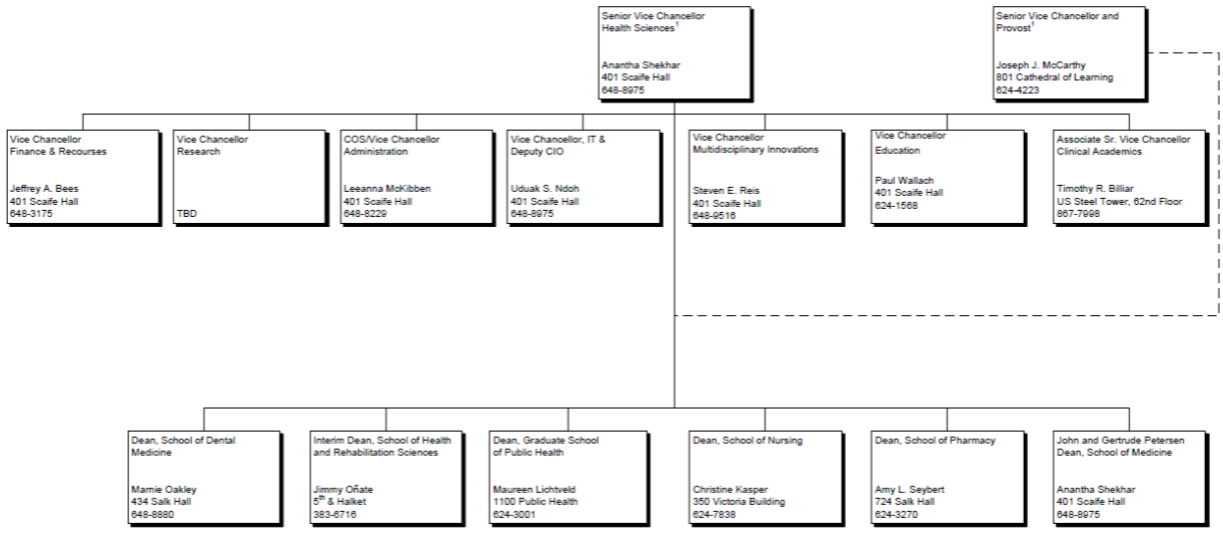
The system continues to extend into communities beyond Pittsburgh. UPMC Washington and UPMC Greene completed their first year in the system in June 2025, UPMC opened its first Neighborhood Center in Erie in July 2025, and UPMC launched a Rural Family Medicine Residency Program in north central Pennsylvania.

For the health sciences schools, this system is the clinical classroom, the research platform, and the employment destination for a large share of graduates.

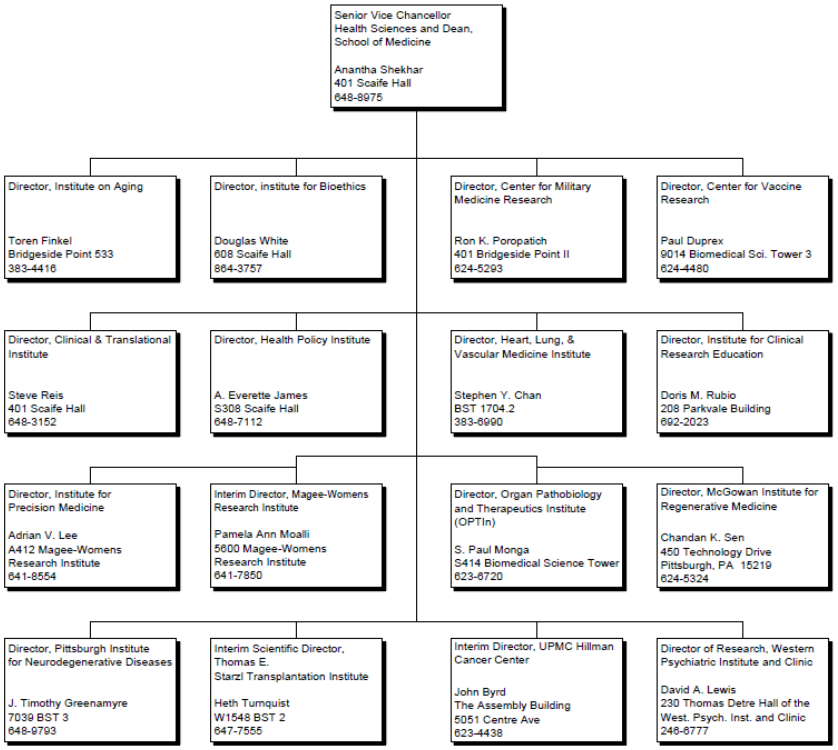
APPENDIX

A. Organizational Charts

SENIOR VICE CHANCELLOR FOR HEALTH SCIENCES – DEANS AND VICE CHANCELLORS



SENIOR VICE CHANCELLOR FOR HEALTH SCIENCES – INSTITUTE DIRECTORS



B. History of the University of Pittsburgh School of Medicine

Chartered in 1886 as the Western Pennsylvania Medical College, a free-standing school formed by local physicians, the School of Medicine became affiliated with the Western University of Pennsylvania in 1891 and was integrated into the newly designated University of Pittsburgh two decades later. When Abraham Flexner surveyed 155 North American medical schools for his 1910 report on medical education, he cited the School as an example of what could be accomplished through sound university management.

At the end of World War II, the University accepted the University Health Center concept and, in 1953, appointed the first vice chancellor of the Schools of the Health Professions, with plans to house the Schools of Medicine, Dental Medicine, Nursing, and Pharmacy in a new building contiguous to the principal teaching hospitals and the School of Public Health. By mid-December 1953, $15 million was assured by grants of $5 million each from the A. W. Mellon Educational and Charitable Trust, the Richard King Mellon Foundation, and the Sarah Mellon Scaife Foundation.

Scaife Hall was completed in 1956, and recruitment of full-time faculty began. In 1967, the University became state-related as part of the higher education system of the Commonwealth of Pennsylvania. The structure established in the 1950s—six schools of the health sciences under a single senior academic officer, situated alongside the teaching hospitals—remains the structure today.

C. Key Affiliated Institutions

- UPMC Presbyterian is a center for organ transplantation and a recognized leader in cardiology and cardiothoracic surgery, critical care medicine, trauma services, and neurosurgery, and serves as a Level I Regional Resource Trauma Center. Founded in 1893, it is the institution from which UPMC itself grew.

- UPMC Montefiore was founded in 1908 through the efforts of the Ladies Hospital Aid Society, which recognized that Pittsburgh needed a hospital where Jewish physicians would be welcome to practice and where Jewish patients could be cared for with dignity. Today, it is part of UPMC Presbyterian.

- UPMC Vision Institute brings together clinical care, research, and training in ophthalmology and vision science, and houses the clinical practice of the Department of Ophthalmology. It was the first U.S. site to implant the PRIMA prosthetic vision system. The Eye and Ear Institute building continues to house otolaryngology, audiology, and speech-language pathology services.

- UPMC Magee-Womens Hospital is a center for women's health and was among the first institutions designated a National Center of Excellence in Women's Health by the U.S. Department of Health and Human Services. With Magee-Womens Research Institute, it forms one of the largest concentrations of reproductive biology and women's health research in the United States. More than 10,000 babies are born at Magee annually, 45 percent of all births in Allegheny County, and its Neonatal Intensive Care Unit is the largest in Pennsylvania.

- UPMC Western Psychiatric Hospital is one of the largest behavioral health providers affiliated with an academic medical center in the country, with 263 inpatient beds and more than 60 community-based programs across western Pennsylvania. It houses the School of Medicine's Department of Psychiatry, which ranked first nationally in NIH funding in 2025 and has held that position 14 times in the past 20 years.

- UPMC Hillman Cancer Center is the only National Cancer Institute-designated comprehensive cancer center in western Pennsylvania, operating through a flagship facility at UPMC Shadyside and more than 70 locations. Its clinical functions run through UPMC and its research functions through the University, with financial support from both UPMC and the Office of the Senior Vice Chancellor.

- UPMC Shadyside is a 520-bed tertiary care hospital that has served Pittsburgh and the tristate area since 1866 and holds Magnet® recognition from the American Nurses Credentialing Center.

- UPMC Children's Hospital of Pittsburgh, the only children's hospital in western Pennsylvania, has served the region since 1890 and was ranked nationally in all 11 pediatric specialties in the 2025-26 *U.S. News & World Report* Best Children's Hospitals rankings.

D. Governance and Budgetary Structure

The University of Pittsburgh is a state-related institution within the Commonwealth's system of higher education, a status it assumed in 1967, and is governed by a Board of Trustees to which the Chancellor reports. The SVC/dean holds a seat on the Executive Budget Committee, which reviews strategic initiatives and makes final budget recommendations to the Chancellor.

The relationship with UPMC rests on a division of responsibility that has held since the system's formation. UPMC oversees all clinical activity, including the consolidated physicians' practice plan through which Pitt clinical faculty practice, University of Pittsburgh Physicians (UPP). Pitt remains the guardian of academic priorities, particularly faculty-based research. A series of interrelated agreements formally defines the relationship, covering shared board seats and UPMC's committed ongoing financial support of the School of Medicine, and senior leaders of both institutions have long worked through a coordinated decision-making model on significant questions rather than resolving them independently.

UPMC is directed by a volunteer, unpaid Board of Directors, currently 23 members drawn from a broad cross-section of the communities and constituencies the system serves. One-third of the board's votes are cast by directors appointed by the University of Pittsburgh; the remaining two-thirds are held by individuals elected from the community at large and by individuals appointed by the subsidiary hospitals or their affiliated organizations. The board is chaired by John P. Surma, the retired chairman and chief executive officer of United States Steel Corporation. Beyond the system board, the SVC/dean also serves on the boards of individual UPMC hospitals, including UPMC Presbyterian, UPMC Shadyside, UPMC Magee-Womens, and UPMC Children's Hospital of Pittsburgh.

The SVC/dean's principal counterparts in UPMC's executive leadership include the President and Chief Executive Officer; an Executive Vice President and Chief Scientific Officer, a role held concurrently with a senior appointment in the health sciences at Pitt; an Executive Vice President who serves as President of UPMC Physician Services, President of UPMC International, and Chief Medical Officer; and the President of UPMC Enterprises, the system's venture and commercialization arm.

That structure shapes the SVC/dean's authority in the clinical departments. Clinical department chairs hold academic appointments in the School of Medicine and report to the SVC/Dean as well as to the President of UPMC Physician Services for their clinical responsibilities. Recruitment, compensation, and protected academic time for clinical faculty are therefore settled between the two institutions rather than by either alone, and the SVC/dean's effectiveness in those departments depends substantially on the quality of that working relationship.

Health Sciences at Pitt is organized into two divisions with materially different financial architectures. The School of Medicine Division (SOMD) operates under full Responsibility Center Management, the most decentralized model in use at the University, and functions with substantial financial independence. The five other health sciences schools are designated Primary Responsibility Centers under the University-wide budget model. The Office of the Senior Vice Chancellor oversees both divisions and carries responsibility for integration with the University and with UPMC.

Within the health sciences, each school maintains its own governance and advisory structures, and the deans report on a solid line to the SVC/dean and on a dotted line to the Provost, whose approval is required for faculty appointments and academic degree programs.

E. Philanthropy

Pitt has launched its first comprehensive fundraising campaign in more than 13 years. The Chancellor announced in February 2026 that preparations were underway, with the campaign to begin later in the year, and the division of Philanthropic and Alumni Engagement has been restructured in advance of it. A vice chancellor for health sciences and clinical programs advancement was appointed in early 2026 to oversee fundraising for the six health sciences schools, the clinical departments, and the affiliated hospital foundations.

Development at Pitt is organized around an arrangement unusual among academic health centers: a single function serves both the University and UPMC, on the understanding that UPMC does not itself seek substantial philanthropy—particularly from grateful patients—and is content to see donors direct their support toward science at the University. The tradition of faculty working with grateful patients is long-established but remains largely local and driven by individual investigators rather than by a systematic development effort.

The Richard King Mellon Foundation has committed $100 million toward Pitt BioForge and up to $25 million to launch Rare Ventures, a venture philanthropy platform for rare disease therapies built with Pitt Health Sciences, UPMC Children's Hospital, the UPMC Vision Institute, Carnegie Mellon, Stanford Medicine, and ElevateBio. The Orland Bethel Family Foundation contributed $53.5 million to expand the

Orland Bethel Musculoskeletal Research Center, raising its lifetime giving to the University to nearly $100 million.

This document has been prepared based on the information provided by the University of Pittsburgh. The material presented in this leadership profile should be relied on for informational purposes only. While every effort has been made to ensure the accuracy of this information, the original source documents and information provided by the University of Pittsburgh would supersede any conflicting information in this document.