



NEW YORK UNIVERSITY

An Invitation to apply for the position of:

President

New York University

New York, NY

NEW YORK UNIVERSITY

New York University seeks an experienced, ambitious, and visionary president to accelerate the University's singular trajectory and to secure its position as an enduring, great university, American in heritage, and of service to the world. Through exceptional and consistent leadership over half a century, and driven by values of access, opportunity, and justice, [New York University](#) has propelled itself to the forefront of global higher education with an unmatched combination of scale, geographic reach, and academic distinction. The next president is charged with building on NYU's remarkable success and achieving even higher levels of impact and recognition.

NYU is a global, diverse, inclusive, and sustainable university, located in the great cities of the world, and addressing the essential issues of our time. The next president must inspire the community, share this audacious vision, embrace the spirit of innovation and entrepreneurship that sets NYU apart, build financial resources to support its bright future, manage and execute expertly, enhance the value of its degrees for students, past, present, and future, and lead with integrity and purpose.

The University has created an unrivaled platform, spanning a range of critical dimensions:

- With over 65,000 students, just under 5,000 full-time faculty, over 12,000 staff, and a budget of \$15 billion, NYU is, cumulatively, the nation's largest university.
- Improving steadily in the rankings, it is now 24th on the *Times Higher Education* world university rankings and 25th on the *US News and World Report* listing of national universities.
- NYU is a global institution with full campuses in the commercial capitals of three continents: New York City, Abu Dhabi, and Shanghai, plus twelve additional global academic centers located on six continents.
- The University grows research vigorously and has eclipsed \$1 billion in annual research expenditures.
- NYU Langone Health is the No. 1 hospital in New York and No. 3 in the nation, while NYU Medical School is ranked #2 in the *U.S. News and World Report* listing of medical schools for research.
- For 15 straight years, NYU has set undergraduate enrollment records. In 2022, NYU received more than 105,000 applications for the 2026 undergraduate class and admitted just 13% of applicants.

- The median SAT for students admitted into the NYU Class of 2026 is 1550, consistent with the most selective universities in the country, but within the context of a considerably larger undergraduate population.
- Twenty-five percent of undergraduate students based in New York City are from historically underrepresented groups. NYU has more Pell students than all the Ivy League institutions combined, just one reflection of the University's long-standing institutional commitment to access and diversity.
- Consistent with its mission, NYU is a leader in global education, with 24 percent of its undergraduate students coming from across the globe and more students studying abroad than at any other US university.

In a relatively short period, NYU has achieved noteworthy gains in stature and academic excellence, as seen in its highly rated schools, programs, and departments. Steadily improving in every ranking, NYU includes [19 schools and colleges](#) that cover the academic gamut from arts and humanities to the sciences and mathematics, from law, business, and engineering, to professional studies, studio and performing arts, education, public service, individualized education, social work, dentistry, global health, medicine, and nursing – all in the service of society.

Arguably the world's most globally expansive university, NYU is American in character, embedded in leading cities on three continents, and shaped by the dynamism of New York City in its ethos. It has become a global magnet for talent and competes at the highest level for faculty, students, and staff. NYU has built a rare platform equipped to nurture curiosity, creativity, build connections, and courageously engage with the most confounding and intractable issues of the 21st century.

As NYU continues its ascent in stature and reputation, the president will lead the university boldly, to serve and empower the community, and to enhance the value of NYU, in its mission, in every dimension.

THE OPPORTUNITIES AND CHALLENGES FOR THE NEXT PRESIDENT

At this exciting moment in its trajectory, NYU seeks a visionary and bold president who embraces the spirit of innovation and entrepreneurship that sets NYU apart from other institutions and who is passionate about building on the institutional momentum. Specifically, the president will address the following leadership opportunities:

Shape and Execute a Bold and Cohesive Vision for NYU

The University's unprecedented ascent has been driven by bold, enterprising choices, which have made NYU one of the largest and most attractive destinations across the globe for outstanding students, faculty, clinicians, and staff. These moves have included large central initiatives, like the strategic focus on NYU as a global network university, as well as countless school or college-led initiatives to elevate reputation and standing within particular academic areas. This balance of central and local innovation through strong deans and vice chancellors is expected to continue. For its next chapter, the University seeks a president with the strategic capacity to develop a cohesive, overarching, and audacious vision for the University that blends significant central initiatives with coordinated innovations at the unit level, all with a keen eye on the financial imperatives that the University faces.

In a rapidly changing higher education and societal landscape, NYU has the opportunity and creativity to emerge as a defining institution for the modern era through novel approaches to improving student access, shifting the cost curve of higher education, reimagining global engagement, and elevating the perceived value and contributions of universities. NYU is in and of the world in ways that few institutions are, enabling [transformative initiatives](#) at a scale relevant to many of the world's most pressing issues, from climate change to inequality. The president must have the ambition and tenacity to seize on this momentum and elevate NYU and the impact of higher education in service to the world.

Cultivate and Deepen Academic Excellence

Across most disciplines and academic programs, NYU has developed into a top-quality international center of scholarship, teaching, and research. The president and their team must be attentive to solidifying these gains and remain steadfastly committed to retaining and attracting preeminent and diverse faculty and empowering them to create programs that draw exceptional undergraduate and graduate students. The University has systematically raised some programs to the pinnacle of their fields and must continue to elevate programs and departments, identify areas for improvement, prioritize where investments will raise overall institutional standing, and develop strategies for accelerating advancement in key areas. It is expected that continued investment in STEAM will be a key priority, including innovative strategies in New York City and across its the global campuses. The president will develop and partner with a strong senior leadership team, including the provost, vice chancellors, and deans, to identify academic opportunities of the greatest consequence to NYU's future, including interdisciplinary areas that address today's and tomorrow's global challenges.

Increase Philanthropic Support and Identify Innovative Sources of Revenue

NYU has made tremendous strides through philanthropy and strategic investments; however, it remains a tuition-dependent institution with an endowment far smaller than that of its top competitors. To support NYU's ambitious goals and further its firm commitment to access and affordability, the next president will be charged with raising consequential funds that are commensurate with the University's stature and position. The University's geographic location in New York City and in major cities around the world offers significant potential to increase fundraising success at both the school level and in support of University-wide initiatives. Fundraising leadership will be an essential part of the next president's agenda, anticipating that a new capital campaign is on the horizon.

In addition to philanthropy, NYU is well situated to tap the entrepreneurial energy of its faculty and staff to pursue other revenue-generating endeavors. While philanthropy will be a headline priority, the president must be attuned to all revenue opportunities that can yield resources for the academic mission.

Create a Signature Student Experience

NYU continues to attract an unprecedented number of applicants each year, with a large, diverse student population flocking to one of the degree-granting campuses in New York City, Abu Dhabi, and Shanghai. These dynamic, complex, urban environments are the heart of NYU, but present challenges to creating a unified undergraduate student experience.

Students are at the core of NYU, and the next president must champion their wellbeing, success, and safety, both on campus and off. The University should build on the high expectations and the strong affinity students have for their schools and programs to deepen the overall experience of attending NYU. The University is increasingly focused on student retention and holistic student success, and the next president will support and enhance efforts to raise graduation rates and ensure that all students benefit from the cutting-edge academic programs. In an era of changing pedagogy and instructional approaches, NYU's scale and reputation afford it the opportunity to provide access to an even broader and more diverse set of learners around the world. The next president will need to expand NYU's commitment to an exceptional, distinctive, and affordable educational experience.

Enhance Inclusion, Diversity, Belonging, Equity, and Accessibility at NYU

The University is committed to inclusion, diversity, belonging, equity, and accessibility (IDBEA) in every form - regardless of physical, cognitive, or sensory ability - and is home to one of the most diverse student bodies in the US as well as highly diverse international degree campuses. NYU thrives on the diversity of its environments and of its faculty, staff, and students, including its many international perspectives. The president will be a vocal and energetic champion of the University's values, promoting work that continues to place NYU as a leading institution advancing IDBEA nationally and globally. The president will support cross-university work as well as efforts in each of the schools and colleges to launch programs and initiatives that continue to increase representation across all roles, making a more disability-inclusive campus, and focusing on community building and retention. Serving a diverse community and being a leader in equity and inclusion has always been an aspiration of the University, and it will require sustained

effort to advance its work to support an inclusive academic community and an authentic shared sense of belonging.

Affirm NYU's Position as a Global Leader

Among NYU's most valuable resources is its global presence, which attracts a wide range of students, faculty, and staff. In just over a decade, the three main campuses have provided an opportunity for a seamless exchange of students, faculty, and ideas across the globe. The international character is fully woven into the fabric of the institution and adds substantively to the research and educational possibilities. While many universities have limited their global engagement, NYU is aiming to build on this strength. The next president should articulate a clear and bold vision for a globally networked university that ensures NYU harnesses its advantages worldwide, continues its culture of collaboration across geographies, and explores new opportunities that may emerge. A new president will confront the considerable challenge of managing and integrating existing global programs while continuing to develop dynamic new initiatives around the world.

THE QUALIFICATIONS OF THE PRESIDENT

NYU seeks an exceptional leader with the leadership qualities, drive, and energy to inspire the NYU community at this pivotal moment in the University's history. The Search Committee understands that no single candidate will have all of the ideal qualifications but seeks candidates with the following experience and abilities:

An Experienced Manager and Leader: Evidence of building strong management teams across complex institutions, executing large, ambitious, and fiscally responsible plans, and making difficult decisions. The scale and scope of NYU are vast and require a president with demonstrated skill in exceptional faculty and administrative leadership to lead a decentralized enterprise academically and operationally.

Academic Distinction and Intellectual Horsepower: A strong academic record, a demonstrated commitment to the liberal arts, a dedication to exceptional scholarly inquiry; a history of recruiting and retaining outstanding faculty; and a deep appreciation of the research mission and the capacity to foster interdisciplinary programs at scale. Demonstrated experience developing and executing strategies to build excellence and drive improvement of key academic areas at the undergraduate, graduate, and professional levels.

Proven Leadership Advancing Global Diversity, Equity, Inclusion and Social Justice: A demonstrated track record of enhancing and expanding diversity, equity, and inclusion efforts, creating a culture of belonging across the institution, and dismantling structural inequities; evidence of employing strategies to recruit, retain, and support a diverse cadre of students, faculty, and staff to an organization.

A Global Perspective: NYU is a distinctive American global university, and the president will bring demonstrated experience integrating a global perspective into the work of an educational institution and

preferably bring a history of engagement with the delivery and execution of educational and/or research programs abroad.

Appreciation for New York City: Evidence of energy and ability to thrive in a fast-paced, dynamic environment; experience capitalizing on the locational advantages of a vibrant metropolitan area and leveraging partnerships in the local community to the benefit of students, faculty, and staff.

A Proven Leader and Visionary: A record of imaginative, bold, and entrepreneurial leadership and success charting an ambitious course that unites and inspires stakeholders.

Nimble and Adaptable Leadership Style: A demonstrated ability to adjust approaches with speed and agility, when necessary, whether responding to internal or external developments and crises or managing change internally across a diverse range of stakeholders.

An Exceptional Communicator and Consensus Builder: A track record of energizing faculty, students, staff, parents, alumni, trustees, and external stakeholders; the proven capacity to weave a compelling and authentic narrative for an institution; demonstrated willingness to consult, listen, and incorporate community input; the highest standards of ethics, integrity, and values-driven leadership.

Student-Centered Commitment: Evidence of a deep personal commitment to teaching, learning, and student success; a record of active engagement with students; and a track record of ensuring an excellent student experience, including a focus on access, affordability, and social mobility.

A Successful Fundraiser: The capacity to represent NYU compellingly to donors and achieve ambitious philanthropic goals; a record of success developing and stewarding major donors and cultivating significant gifts to advance an institution.

Experience with Academic Health Sciences: Evidence of fostering a successful and collaborative relationship with a robust academic health system; familiarity and experience navigating the complexities, opportunities, and differentiated needs of a strong health science and clinical enterprise.

COMPENSATION

This salary range for this position is \$1,772,456-\$1,842,456.

TO APPLY

New York University has retained Isaacson, Miller to assist in this search. Please direct all inquiries, nominations, and applications (CVs and letters of interest) electronically and in confidence to:

John Isaacson, Chair

John Muckle, Partner
Claire Hennessey, Managing Associate
Diana Carmona, Associate
Isaacson, Miller
www.imsearch.com/8619

NYU is an Equal Opportunity Employer and is committed to a policy of equal treatment and opportunity in every aspect of its recruitment and hiring process without regard to age, alienage, caregiver status, childbirth, citizenship status, color, creed, disability, domestic violence victim status, ethnicity, familial status, gender and/or gender identity or expression, marital status, military status, national origin, parental status, partnership status, predisposing genetic characteristics, pregnancy, race, religion, reproductive health decision making, sex, sexual orientation, unemployment status, veteran status, or any other legally protected basis. Women, racial and ethnic minorities, persons of minority sexual orientation or gender identity, individuals with disabilities, and veterans are encouraged to apply for vacant positions at all levels.

APPENDIX: MORE ABOUT NYU

Since its founding in [1831](#), NYU has been a pioneer in higher education, providing access to the emerging middle class, embracing an urban identity and professional focus, and promoting a global vision that infuses its schools and colleges. Its transformation to a globally renowned and international institution started with a fiscal crisis in the 1970s when the University—at the time primarily a regional commuter school—was on the verge of bankruptcy. The board, University leadership, faculty, and staff unified around bold strategies that led to the ascendance of academic programs, one after another, many of which are the foundation of NYU’s excellence today. The combination of deeply held founding ideals and hard-won success still informs NYU’s character today: bold, cosmopolitan, driven, and open-minded as a school of opportunity, impact, and public service.

NYU’s original campus is situated in the heart of New York City, clustered in three main neighborhoods. NYU’s historical center is the Washington Square Park campus, home to the College of Arts and Science; College of Global Health; Gallatin School of Individualized Study, Graduate School of Arts and Science; School of Professional Studies; School of Law; Silver School of Social Work, Steinhardt School of Culture, Education, and Human Development; Stern Graduate School of Business Undergraduate College; Tisch School of the Arts; and Wagner Graduate School of Public Service. A “health corridor” along First Avenue features the University’s affiliated medical center, NYU Langone Health, as well as the Grossman School of Medicine, the College of Dentistry, and the Meyers College of Nursing. NYU in Brooklyn is NYU’s engineering and technology hub, home to the Tandon School of Engineering and the NYU Game Center, part of the Tisch School of the Arts’ Game Design BFA and MFA programs. Other notable Tisch programs at NYU in Brooklyn include the Clive Davis Institute of Recorded Music and the Institute for Media Arts.

NYU Global

NYU’s global network—the most pathbreaking and extensive in higher education—is a defining aspect of the University. In 2010, NYU opened a degree-granting campus in [Abu Dhabi](#), the first comprehensive liberal arts and science campus in the Middle East to be operated by a major American research university. Three years later, in a unique partnership with East China Normal University, NYU launched the first Sino-US joint research university, [NYU Shanghai](#). NYU Abu Dhabi and NYU Shanghai attract top students and faculty from around the world and currently enroll 3,500 undergraduates with growing graduate programs. NYU recently announced that it has partnered with the Korea Advanced Institute of Science and Technology to launch collaborative research initiatives, an engineering program, study away opportunities and, by 2025, a joint campus in New York City.

Twelve [global academic centers](#), located on six continents, complement these international campuses, allowing students to study away for a semester or longer, and serve as research centers for faculty and graduate students. Over 38 percent of NYU undergraduates study abroad. While most US students who study abroad spend an average of eight weeks away, NYU students spend at least 16 weeks abroad. The most recent Open Doors Report (2021) published by the Institute of International Education lists NYU as the leading host institution for international students. In the 2020-2021 academic year, NYU hosted more

than 20,000 international students. NYU's expansive international network offers faculty, staff, students, and alumni an unparalleled array of global and multidisciplinary opportunities for research, teaching, collaboration, and impact.

Academics

The NYU academic enterprise draws the best students and faculty from around the world to the University with the allure of a compelling intellectual and creative venture, infused by connectivity to practice and opportunities only afforded by its geographic locations. Many areas of scholarly strength at NYU include wide-ranging challenges best studied beyond traditional school and disciplinary boundaries, particularly societal and economic inequality and poverty, climate change, the responsible and ethical use of technology in society, and urban issues. Moreover, NYU's location in New York City gives it access to adjunct faculty that are leaders in their fields and dedicated to educating the next generation.

In 2022, NYU climbed to #26 in the *Times Higher Education* world university rankings, up from #40 in 2014. The Shanghai Jiao Tong University Academic Ranking reports NYU as #27 among world universities, up from #55 in 2003. The University is home to many high-ranking programs within their specialties. Arts & Science has 31 graduate programs ranked in the top 20. The *U.S. News & World Report* (USNWR) Best Graduate Schools currently ranks the Grossman School of Medicine as #2 in Medicine (Research), up from #12 a decade ago. In 2018, the Grossman School of Medicine made national headlines when it became the first and only top-10-ranked medical school to offer full-tuition scholarships to all current and future students in its MD degree program regardless of need or merit. NYU Steinhardt ranks #4 in the *USNWR* education category; the School of Law ranks #7, and Stern's MBA program, the Wagner Graduate School of Public Service, and Meyers College of Nursing are each top-15 schools in business, public affairs, and nursing, respectively.

NYU Tandon School of Engineering has moved up 47 spots in the *U.S. News & World Report* rankings since its affiliation with NYU began in 2014, reaching #33 for best engineering schools in 2022. Created in 2015, the School of Global Public Health is one of the fastest-growing schools of its kind in the country. It is currently ranked #19 among graduate schools by *USNWR*, up 12 spots from the previous year. In 2021, Tisch School of the Arts was ranked the #1 film school by *The Hollywood Reporter*.

Research

NYU's faculty are at the forefront of their scholarly disciplines, and their research helps shape the understanding of an enormous range of academic fields. In recent years, NYU has worked strategically to strengthen its [research](#) activity and impact through increased faculty support for large-scale programs, challenge programs, capital investments, and seed funds. NYU has made significant investments in several areas, including artificial intelligence, quantum computing, cybersecurity, strategies to reduce systemic inequality, STEM learning, arts and humanities, chemical biology, biomedical engineering, and applied social science. One example is the new Greene supercomputer, built by Lenovo, which builds on NYU's long history in supercomputing. Greene connects NYU research facilities with the fastest network

available in any institute of higher education in the United States and was rated as one of the top 100 Greenest Supercomputers in the World. In 2020, NYU helped launch the [International Universities Climate Alliance](#), a group of 40 leading research universities committed to identifying the best methods to bring evidence-based research related to climate change to the public.

NYU has seen impressive growth in research activity and, in 2021, NYU eclipsed \$1 billion in research expenditures, ranking #10 among private institutions on the National Science Foundation's Higher Education Research and Development Survey. The Faculty of Arts and Science alone contributes more than \$325 million in research, placing it among the most research productive schools of its kind in the nation. NYU is also at the forefront of converting research into new technologies and intellectual property: the University is ranked #11 in the nation for tech transfer, #30 for number of US patents, and #37 worldwide. NYU faculty are currently involved in sponsored research programs in 97 countries across all seven continents, with 32 percent of tenured and tenure-track faculty serving as principal investigators.

Faculty

Across the University's global degree-granting campuses, NYU faculty have earned the [highest honors](#) in their respective fields. Among the more than 2,207 tenured and tenure-track faculty and 2,537 non-tenure-track or contract faculty are Nobel laureates, MacArthur fellows, Turing Award winners, Abel Prize recipients, Guggenheim fellows, and Pulitzer Prize winners, as well as members of the American Academy of Arts and Science, the National Academy of Sciences, National Academy of Engineering, and the National Academic of Medicine.

The University's strengths extend into the performing arts, where NYU faculty have collectively won numerous Emmy Awards and Tony Awards. The Tisch School of the Arts also includes Grammy winners and Oscar winners, including, most recently, Chloe Zhao, for Best Director of *Nomadland* in 2021 and Ahmir "Questlove" Thompson for Best Documentary Feature in 2022.

NYU fundamentally recognizes that diversity improves the progress of knowledge, innovation, research, and problem solving, and the diversity of the faculty remains a point of pride and a place for further work for the University. Historically underrepresented individuals make up approximately 22 percent of NYU's full-time faculty. The recruitment, retention, and support of extraordinary faculty members is essential to the University's continued ascent. In 2021, NYU launched [The Faculty Cluster Hiring Initiative](#) to significantly increase the proportion of underrepresented groups among NYU's full-time faculty. There are currently twelve Faculty Cluster Hiring opportunities, including Black Diaspora Cultural Studies; Native American and Indigenous Studies; Predicting Climate Change and Its Impacts: From the Global to Urban Scale; Sustainable Engineering; Building STEM for the Public Good: Cultivating Openness in the Sciences; and Transformative Humanities for All: Building and Sharing the Cultural Record.

Students

With over 28,000 undergraduate students, the appeal of an NYU education is stronger than ever, and student learning, growth, and development are priorities of the University. The Class of 2025's first-year cohort in New York was the strongest and most diverse in NYU history, made up of 25 percent underrepresented students, 24 percent international, 24 percent Pell-eligible, and 21.5 percent first-generation college students. The University's overall acceptance rate is 13 percent, down from 32 percent five years before, while the College of Arts & Sciences and the Stern School of Business admit just seven percent of applicants. As noted previously, NYU received 105,000 applications for the undergraduate Class of 2026 across all its campuses, more than double the number received 10 years ago. Academically exceptional, the current median SAT reading and math score of the entering undergraduate class is approximately 1550, and the majority of the incoming freshman class comes from the top 10 percent of their high school class.

Building on the University's founding democratic ideals and addressing the national trend of increasing costs of higher education, NYU has prioritized affordability and access for students. In 2021, the University committed to meeting 100 percent of demonstrated need for undergraduate students, up from less than 70 percent five years earlier, despite possessing one of the smallest endowments per student of any of its peers. As a reflection of this commitment to access and affordability, NYU has moved dramatically down on *The Chronicle of Higher Education's* cost-of-attendance rankings.

NYU's more than 18,000 graduate and professional students are preparing for careers as innovative and successful scholars, teachers, and leaders across a broad array of fields. NYU recruits the most promising students from diverse backgrounds to its high-quality academic programs. It cultivates and upholds the highest standards of academic excellence and fosters a diverse, dynamic, dedicated community that supports students in outstanding achievement while providing opportunities to engage in cities around the world where resources and opportunities are second to none.

NYU is also preparing students for lives of consequence and success in their chosen fields, and the value of an NYU degree only continues to increase. *Times Higher Education* ranks NYU #6 in graduate employability. University graduates also frequently earn prestigious merit awards. Since 2000, NYU has produced 20 Rhodes Scholars, 10 Truman Scholars, five Marshall Fellows, and 33 Schwarzman Scholars. NYU also consistently rates as a "Top 20 Producing Institution" for the Fulbright U.S. Student Program. During the 2019-20 cycle alone, nine undergraduate and 12 graduate students earned Fulbright grants to pursue their research abroad.

Finances

NYU has an annual budget of \$15.3 billion, which has more than doubled since 2014. Of this total, \$3.96 billion is the budget of the University (excluding the Grossman and Long Island Schools of Medicine), and \$11.31 billion is generated from clinical services, sponsored research, contracts, and other revenue at NYU Langone Health and the NYU Grossman and Long Island Schools of Medicine. The University endowment

stands at \$5.35 billion. As of June 30, 2021, NYU's total endowment ranked as the 25th largest among US universities; however, at approximately \$108,000 per student, it has one of the smallest endowments of any of its peers. The endowment has grown steadily through philanthropy and careful investment and generates \$177 million annually for university operations.

The University has built a strong financial function, with conservative projections and clear budget discipline that consistently generates a net budget surplus used for capital and academic investment. The University's bonds are rated Aa2 and AA- by Moody's and S&P, respectively. Capital investments to support academics and student life include NYU's 181 Mercer Street building — a 735,000-square-foot development including classrooms, study spaces, dining areas, athletic facilities, and residences for students and faculty — which is expected to open in the spring of 2023. NYU's ten-year capital plan is \$3.3 billion, including significant amounts of capital replacement and upgrade, and ongoing investments in science and engineering facilities. NYU recognizes the importance of [sustainability](#) in all operations and has committed to several ambitious goals: reducing NYU's greenhouse gas emissions by 50 percent (from 2006 levels) by 2025, achieving carbon neutrality by 2040, and pursuing a minimum of LEED Silver certification on all new buildings and major renovations. The COVID-19 pandemic brought challenges to the University that demanded rapid problem solving and adaptability. As with many institutions, COVID impacted the University's short-term ability to invest in strategic priorities, but through adroit fiscal management, the University emerged in a strong financial position.

Fundraising

Philanthropy at NYU has grown steadily over the years, from around \$250 million annually in 2001 to closer to \$700 million in recent years. In 2021, NYU had its second-best fundraising year on record, raising over \$900 million. NYU completed its last major capital campaign in 2009. The "Campaign for NYU" launched with a goal of \$2.5 billion over seven years, and it surpassed expectations by raising more than \$3 billion. At the time, it was the largest capital campaign conducted by any university. More recently, NYU launched the Momentum Campaign to raise funds exclusively dedicated to generating scholarships and exceeded its \$1 billion goal by over \$100 million.

NYU has benefited from generous philanthropy from alumni and non-alumni both, especially an extremely dedicated Board of Trustees. Supported by University Development and Alumni Relations, the president and deans lead the efforts to grow the resource base for the University.

For additional information about the University, please visit: <https://www.nyu.edu/>.