



Search for the Dean
University of California, Los Angeles, School of Law
Los Angeles, California

The University of California, Los Angeles seeks nominations and applications for the next dean of the UCLA School of Law. The next dean of UCLA Law will join a dynamic community offering rich and diverse areas of expertise and programming, active and impactful centers, and a focus on preparing students for an everchanging legal landscape. Building upon the School's traditions of inclusive excellence, community engaged scholarship, and public service, the next dean will have the opportunity to influence the future of a school where faculty, staff, and students are mutually and deeply committed to its public mission and positive impact on Los Angeles, the legal community, and the world.

Since its inception in 1949 as the first public law school in Southern California, UCLA Law has been a pioneer and leader in legal education. With a productive and engaged faculty of nearly 200, UCLA Law is an intellectual powerhouse of the finest legal scholars in the world and has been consistently highly ranked. The dean directs and leads a staff of 185 who are deeply committed to student success and public service and administers an annual operating budget of approximately \$93 million. UCLA Law currently enrolls about 1,400 students and offers four degree programs and several areas of specialization, and its 18,000 living graduates are actively pursuing careers in all sectors of engagement and in all corners of the globe.

Leading UCLA Law is an outstanding opportunity for a highly collaborative, forward-looking, and creative leader to inspire a diverse community of faculty, staff, students, and alumni. The dean will be a community-builder who will work closely with key stakeholders to help define the next era of the School of Law and address several key priorities, including:

- Define a bold vision for UCLA Law grounded in academic excellence, access, and innovation;
- Continue to invest resources in the pursuit of faculty excellence in scholarship, teaching, and service:
- Rebuild and revitalize an internal environment where staff are supported and empowered;
- Enhance UCLA Law's unwavering commitment to diversity and inclusion;
- Continue to strengthen and diversify revenue streams;

Advocate for the School of Law and collaborate with partners across the University.

A list of the desired qualifications and characteristics of the dean can be found at the conclusion of this document, which was prepared by the search committee with the assistance of Isaacson, Miller, a national executive search firm, to provide background information and detail the key opportunities and challenges related to the position. All confidential applications, inquiries, and nominations should be directed to the parties listed at the conclusion of this document.

# **About the University of California**

Founded in 1868, the University of California system is recognized as one of the world's largest and most successful academic institutions, with a tripartite mission of research, teaching, and public service. The ten campuses that make up the UC system – Berkeley, Davis, Irvine, Los Angeles, Merced, Riverside, San Diego, San Francisco, Santa Barbara, and Santa Cruz – collectively enroll approximately 280,000 students and are supported by more than 227,000 faculty and staff, and 2 million alumni living and working around the world. Another half million people benefit from UC's continuing education courses each year, as well as from research centers and educational programs operating throughout the state. UC extends its work beyond its campuses through national laboratories, medical centers, and outreach programs in neighboring communities, throughout California, around the world, and online. To learn more about the UC System, please see: http://universityofcalifornia.edu/uc-system.

## **About the University of California, Los Angeles**

Situated on 419 acres, five miles from the Pacific Ocean, the University of California, Los Angeles (UCLA) is enriched by the cultural diversity of the dynamic greater Los Angeles area and the geographic advantages of Southern California. Tied as the world's number one public research university, UCLA is an international leader in breadth and quality of academic, research, health care, wellness, cultural, continuing education, and athletic programs, with more than 5,200 faculty members who teach approximately 47,500 undergraduate students and 14,300 graduate students in the College of Letters and Science and 12 professional schools. UCLA is consistently ranked among the top institutions nationally for research funding, having generated \$1.7 billion in research grants and contracts in the last fiscal year alone.

Gene Block, a champion of high-quality, accessible public higher education, has served as chancellor of UCLA — overseeing the university's three-part mission of education, research, and service — since 2007. Under Chancellor Block's leadership, UCLA has greatly enhanced its position as a national leader in enrolling undergraduates who come from low-income backgrounds, have been traditionally underrepresented in higher education, or are among the first in their families to go to college. During his tenure, UCLA has also greatly grown its profile and stature. Regularly the most applied-to university in the nation, UCLA has advanced in rankings in nearly every discipline, and has significantly deepened international partnerships and engagement with its 500,000 alumni worldwide as well as with other

academic and civic institutions. In 2019, UCLA completed one of the largest fundraising campaigns ever undertaken by a public university, raising \$5.49 billion.

An expert in neuroscience, Chancellor Block earned his B.A. in psychology from Stanford University and M.S. and Ph.D. in psychology from the University of Oregon. Before becoming chancellor of UCLA, Block served as vice president and provost of the University of Virginia, where he was also the Alumni Council Thomas Jefferson Professor of Biology. During his 29 years there, he served as vice president for research and public service and as founding director of the National Science Foundation Science and Technology Center in Biological Timing. He holds faculty appointments in psychiatry and biobehavioral sciences in the David Geffen School of Medicine at UCLA and in integrative biology and physiology in the UCLA College of Letters and Science. Chancellor Block has served on the executive boards of several leading organizations, including the Association of American Universities, National Collegiate Athletic Association, and Association of Public and Land-grant Universities. He is currently chair of the Association of Pacific Rim Universities.

On September 1, 2022, Darnell Hunt assumed the role of UCLA's Executive Vice Chancellor and Provost. Under his leadership as the dean of UCLA's Division of Social Sciences and professor of sociology and African American studies, the division expanded and continued to diversify its world-class faculty; established the Barbra Streisand Center for the Future of Women and the UCLA Bedari Kindness Institute; renamed the Downtown Labor Center after UCLA lecturer, civil rights icon and UCLA Medal recipient Rev. James Lawson Jr.; launched the "Big Data" and Society initiative and LA Social Science, an interactive eforum designed to showcase research and engaged scholarship and facilitate a dialogue with external stakeholders; and, in conjunction with the Division of Humanities, secured a multi-year grant from the Mellon Foundation to support hiring and curricula with a focus on social justice. He earned his A.B. in journalism at the University of Southern California, his M.B.A. at Georgetown University, and his M.A. and Ph.D. in sociology at UCLA.

## About the UCLA School of Law

Founded in 1949, the UCLA School of Law has garnered a reputation for access and excellence, delivering a world-class legal education and producing leading scholarship while providing access to a life in the law to a diverse and high-achieving group of students. As the first public law school in Southern California and one of the youngest top law schools in the United States, UCLA Law embodies the University of California's commitment to teaching, research, and public service. In 2021, UCLA Law was ranked #15 in the nation (#4 among public institutions) and #1 in environmental law.

UCLA Law's nearly 200-person <u>faculty</u> is one of the most influential nationwide. Its professors are leading scholars in constitutional law, corporate law, critical race theory, evidence, immigration, and other areas. They regularly serve on faculty appointments in other UCLA academic departments—a testament to the relevance of their work in interdisciplinary teaching. Members of the faculty, of which 23% are from underrepresented groups, regularly publish books and op-eds, driving the debate in many areas of law

and policy. They also testify before Congress in defense of vulnerable communities and have served in highly impactful posts at institutions such as The Hague and the Office for Civil Rights at the U.S. Department of Health & Human Services. Faculty impact studies ranked UCLA Law 10<sup>th</sup> nationwide. Additionally, the School of Law boasts 185 full-time staff members who work tirelessly to provide students with an engaging, intimate, and mission-focused educational experience.

## **Program Offerings**

A close-knit environment rooted in innovation, UCLA School of Law provides a variety of unique opportunities for student learning for nearly 1,400 students. In addition to the traditional Juris Doctor (J.D.) program, the School also offers a dynamic Master of Laws (LL.M.) program, a Master of Legal Studies (M.L.S.) program for working professionals looking to gain insight into legal structures and legal thinking without planning to practice law, and a Doctor of Juridical Science (S.J.D.) program for those pursuing an academic career in law. Additionally, UCLA Law's eight joint degree programs allow law students to gain specialized expertise to prepare them for wide-ranging professional pursuits. In cooperation with other UCLA professional schools, formal joint programs are offered in Law and African-American Studies; Law and American Indian Studies; Law and Management; Law and Philosophy; Law and Public Health; Law and Public Policy; Law and Social Welfare; and Law and Urban Planning.

Furthermore, to meet a growing need for tailored legal expertise, UCLA offers distinctive areas of specialization that permit students to benefit from the expertise of its renowned faculty. Faculty in the Critical Race Studies program are among the foremost scholars in this field, and the School has the only student specialization in the nation in this area. The School is also known for its David J. Epstein Public Interest Law Program, and has a long tradition of developing students who become leaders in social justice and providing legal resources to underrepresented communities. The Criminal Justice Program is known in part for its success in training students interested in public defense and criminal justice reform. Additional specializations are offered in Business Law & Policy; Environmental Law; Media, Entertainment and Technology Law and Policy; International and Comparative Law; Law & Philosophy and Law & Sexuality (LL.M. only).

Beginning in the 1970s, UCLA Law was among the first law schools to embrace clinical education, allowing students under expert supervision to provide direct legal services to clients who could not afford it. Today, the School has a robust and multi-faceted experimental program, with experiential education encompassing 54 courses; 28 simulations, where students learn and apply skills in a mock setting and 26 clinics or practicums, where students can see real clients. The clinics serve populations as diverse as military veterans, documentary filmmakers and musicians, criminal defendants, communities affected by pollution, immigrant families, and organizations promoting sustainable food practices. For example, simulations provide students with the opportunity to learn the ropes in complex financial and real estate transactions, and the School's Supreme Court and First Amendment clinics allow students to participate in the practice of law at its highest levels. Recently, UCLA Law has embarked on the largest period of

expansion in the program's history, launching or significantly boosting 25 diverse and dynamic experiential offerings during the past half-decade alone.

UCLA School of Law is also home to several centers and institutes in diverse areas of institutional strength that allow students to tackle some of the most challenging and urgent issues of our time. Students may seek specializations in many fields addressed by centers, and may join clinics, organizations and journals alongside others who share their passions to advance knowledge and push for positive change. For more information about clinics, centers, and institutes, please see Appendix 1.

#### Students and Alumni:

Offering a collaborative and challenging environment, UCLA Law currently serves over 1,400 students who bring a depth and breadth of careers and interest to the classroom and community. Today, about one in six of the School's J.D. students are first-generation college graduates, a higher percentage than that reported by any other top-15 law school. In addition, 58 percent of the incoming class of 2022 identifies as women, 58 percent identifies as students of color, and 18 percent identifies as first generation. The JD program is highly selective; for the incoming class of 2022, the 75<sup>th</sup> percentile had a 3.97 GPA and a 172 LSAT score. To open the doors to the legal profession, UCLA Law offers the opportunity for full-tuition scholarships based on merit, need and achievement in overcoming adversity.

The collegial faculty, supportive staff, and more than 50 <u>student organizations</u> help create a collaborative and intellectually challenging community where students can thrive. The student organizations offer students opportunities to engage with the greater Los Angeles community, build connections with practicing lawyers and potential employers, and form deeper relationships with their peers. UCLA Law is also home to more than a dozen student-edited journals that tackle today's most pressing legal issues; some of these journals were the first of their kind in the nation.

UCLA School of Law graduates have been successful in making immediate and meaningful contributions to the legal community after graduation. In calendar year 2021, 93.84% of graduates who took the bar exam for the first time passed the examination. The overall ultimate 2-year passage rate is 98%. For the graduating class of 2021, 92% of graduates found employment within 10 months of graduation, entering roles in law firms, business, government, public interest law, and clerkships.

Today, the UCLA Law <u>alumni</u> community is more than 18,000 strong and extends to nearly every state and more than 50 foreign nations. More than 320 alumni serve or have served on courts throughout the country, including more judges on the U.S. Court of Appeals for the Ninth Circuit than any other law school. Alumni serve in Congress and leadership positions in the federal government, and are leading figures at law firms, movie studios, businesses, and nonprofit organizations.

#### Role of the Dean

As the chief executive and academic officer for the School, the dean sets the standard for intellectual engagement and accomplishment by providing strategic vision for and operational leadership of the academic programs. The dean works to advance legal scholarship and education by promoting initiatives within and outside UCLA; enhancing excellence through diversity in educational programs and faculty and student recruitment; and linking the work of law faculty and students to other disciplines, communities, and interests within and outside the academy. The dean serves as the School's public voice, articulating its contributions to local, state, regional, national, and international communities and pursuing an aggressive development program to build the school's resources.

Reporting to the executive vice chancellor and provost, the dean serves on the deans council and the council of professional school deans, collaborating with the chancellor, executive vice chancellor and provost, vice chancellors and vice provosts, deans and department chairs at UCLA and across the University of California system. The dean will oversee a budget of over \$93.4 million and is supported by a group of associate deans, assistant deans, and directors, as well as other key administrators who assist with the operations of the school. In the spirit of shared governance, the dean will additionally be supported by the dean's advisory committee, a group of elected faculty who are responsible for partnering with and advising the dean on variety of matters pertinent to the success of the UCLA Law.

#### **Key Opportunities and Challenges for the Dean**

#### Define a bold vision for UCLA Law grounded in academic excellence, access, and innovation

In collaboration with faculty, staff, students, alumni, and university leadership, the next dean will embrace a compelling and authentic vision for UCLA Law that balances its public mission and enduring commitment to excellence, community engaged scholarship, and public service with future innovations. The dean will both support the dynamic and diverse areas of programming that already make UCLA Law unique, while also paying close attention to pioneering programs that can elevate UCLA Law. This may also include programs that generate additional revenue for the university, including the M.L.S. and L.L.M graduate programs and a possible undergraduate major on the horizon. As the intellectual steward for the law school, the dean will think critically about what a leading law school will look like in years to come and determine how UCLA Law can be forward thinking while staying true to its public mission. As a younger law school, UCLA Law is still nimble, and the dean will be integral to the continued pursuit of excellence.

Additionally, the dean will work to steward reputational growth by building upon existing strengths across diverse areas of legal specialties. Currently framed by some as a top regional school, there are opportunities to increase the school's national reputation and academic ranking and ensure consistency in these rankings. This work is essential given the challenging economic environment in which all law schools now operate, characterized by a highly competitive market for law students and a greater challenge to place graduates in legal employment. In doing this work, the dean must maintain commitment to superior teaching and meaningful work around diversity, equity, and inclusion so that the School can fulfil its public mission.



# Continue to invest resources in the pursuit of faculty excellence in scholarship, teaching, and service

The student education experience at UCLA Law is enhanced by the presence of top, intellectually ambitious scholars on the faculty. As the leader of UCLA Law, the dean will support faculty in their mission to provide an impactful mission-centered legal education and excellent outcomes for all students through transparent communication and a collegial style. In collaboration with law school leadership, the dean will lead efforts in the recruitment and professional development of an exceptional faculty. Additionally, the dean will foster a working environment and build an infrastructure that enhances the retention of faculty, maximizes opportunities to further diversify the composition of the faculty cohort, and provides resources to support scholarship and research.

As a diverse and vibrant law school with a reputation for activism, progressive ideals, and public service, there are natural differences and divisions among community members with opposing ideals and priorities. The dean will need to both acknowledge and build upon the intellectual environment by ensuring that all faculty have their voices considered around key decisions (such as hiring and budget allocation) and deliberately engaging across differences. Lastly, the dean will need to foster a culture where diverse points of view and approaches to legal problems are considered and prepares faculty to be nimble and ready to address upcoming unknown challenges in the law and in legal education.

## Rebuild and revitalize an internal environment where staff are supported and empowered

The incoming dean will be joining the UCLA Law community at a moment of transition with many staff and faculty returning to the physical campus after the Covid-19 pandemic. As such, they will need to build a greater sense of community that embraces all members of the law school, with particular attention paid to staff. All staff should feel invested in the mission of the institution and should be appreciated and respected for the ways in which they contribute to that mission. The dean will need to think critically about internal operations, specifically the increase in workload (as it pertains to staff), the increase in silos between different departments, and the realities of the hiring market coming out of the pandemic.

To be successful, the dean will need to model and promote open and transparent communication whenever possible, genuinely seeking input from a broad range of constituencies. Decisions should be made after careful consideration and consultation, and clearly articulated to the community in a timely manner. The dean will not only be an accomplished scholar, but a community builder and great manager of people who leads with respect, visibility, and transparency.

#### Enhance UCLA Law's unwavering commitment to diversity and inclusion

Diversity and inclusion are fundamental to UCLA School of Law's role as a leading public law school in one of the most diverse cities in the world. The next dean will need to build on this long-standing tradition and lead by example, enhancing the diversity of students, faculty, and staff, and embrace a culture of inclusion. The School has a deep commitment to providing access to an exceptional legal education to students from

a wide range of backgrounds, including increasing social mobility for its first-generation students. The dean must leverage diversity in all forms at UCLA law to both enhance existing programs and develop new areas of expertise that consider structural inequities in society and the role of law in facilitating such inequities. Additionally, the dean must be able to provide sufficient resources to promote a campus that is welcoming and inclusive, and continue to expand upon diversity efforts in recruitment, retention and support for students, staff, and faculty. The law school is operating in a polarizing political environment, and it will be essential that the dean be able to engage with community members in thoughtful fashion. Considering UCLA's goal of earning a Hispanic-Serving Institution designation by 2025, the dean has the opportunity to be a key leader in these efforts across the university. Overall, this work is a core part of UCLA Law's mission and will require ongoing attention and resources, as well as clear personal leadership on the part of the dean.

## Continue to strengthen and diversify revenue streams

Every year UCLA Law receives a smaller percentage of its budget from the state of California; while the dean will need to work with other constituent groups to assist in expanding financial resources to compensate for the decrease in public support, the principal responsibility for advancing the institution's mission will rest with the dean. As the voice and face of the law school, the dean will be responsible for attracting the next generation of donors while nurturing relationships with those already established largely through communicating an exciting vision that differentiates UCLA Law. A top priority is to find additional resources, funding, and support for either the physical expansion of the School— namely, a new building—or complete renovations of the existing spaces to alleviate space constraints. Additionally, the dean must connect with the philanthropic community both in Los Angeles and around the country, cultivating the necessary donations and resources to support the variety of existing programs and new ideas on the horizon. The dean will engage with the School's alumni, which spans public and private legal fields across the state and country, to maintain a connection to the School and offer opportunities for alumni to participate in School activities and offer support.

The next dean should also work with faculty to imagine additional opportunities for additional revenue through innovative academic programs that are appropriate to UCLA Law, such as new master's programs and an undergraduate major. Additionally, working with faculty, the dean could develop grant-funding opportunities to build on the strong research profile of the institution.

## Advocate for the School of Law and collaborate with partners across the University

The dean of UCLA Law will be a steward of the law school, and also a collaborative leader with a commitment and capacity to work with a diverse group of stakeholders on and beyond the campus. As a member of the deans council, the incoming dean will develop ways in which the law school can enrich the rest of the University, capitalizing on the existing interdisciplinary centers and joint degree programs.

The University as a whole boasts a strong sense of faculty governance that is characteristic of public university systems. Additionally, there are crucial nuances that differentiate the School of Law with other UCLA professional schools that need to be understood. Though difficult, the dean will seize and take advantage of the immense opportunities for collaboration that exist while also positioning the law school as a key player in the UCLA ecosystem. Lastly, the dean will need to consider the University of California system as a whole and be skilled at taking advantage of the resources allocated by the state, navigating the University of California Office of the President (UCOP), and advocating for the School of Law at large.

#### **Qualifications and Characteristics**

The search committee strongly welcomes applicants from a wide range of backgrounds and experiences. It will consider the factors below when evaluating candidates for this important leadership role. A successful candidate should possess many of the following characteristics:

- A strong intellectual leader with an established record of advancing equity, diversity, and inclusion; and credentials that merit appointment at the rank of full professor. A J.D., Ph.D., or other terminal degree in law is required;
- Demonstrated commitment to the School's values of public service and social justice;
- Ability to foster an intellectual environment where diverse points of view and approaches to legal problems are considered;
- Transparent and visible leadership style that invites and values collaboration from multiple perspectives;
- Demonstrated experience building organizations and/or engaging in research or practice focused on equity, diversity and inclusion;
- Ability to communicate UCLA Law's distinct vision for legal education to multiple diverse constituencies, both internally and externally;
- Innovative and entrepreneurial spirit;
- Strong administrative skill set with emphasis on fairness and community building;
- Capacity to navigate a large public university system and to build and maintain cross-school partnerships;
- Proven success in or aptitude for external and alumni relations and development;
- Nuanced understanding of the current challenges facing legal education and higher education, and current existential issues facing a diverse public law student body and society, more generally.

#### Location

Situated on 419 acres, UCLA is enriched by the cultural diversity of the dynamic greater Los Angeles area and the geographic advantages of Southern California. UCLA Law is located on the UCLA campus in the Westwood neighborhood of Los Angeles. Bordered by iconic neighborhoods—Bel Air, Brentwood, Beverly Hills—UCLA is a crossroads of ideas, cultures, and limitless experiences and opportunities. Los Angeles is a global city where culture, business, and industry blend. It is where four million people power the world's

15<sup>th</sup> largest economy. With an average of 292 sunny days per year and UCLA's location five miles from world-famous Santa Monica beach, which includes access to a 22-mile-long path for bicycling, skating, jogging, and walking, L.A. has much to offer in the way of a healthy and happy lifestyle. Home to the largest city park in the country, countless hiking trails, and some of the nation's best museums, performance venues, and farmers markets, Los Angeles is internationally recognized as one of the most livable cities in the world. Learn more at <a href="https://www.discoverlosangeles.com">www.discoverlosangeles.com</a>.

### **Applications, Inquiries, and Nominations**

Screening of complete applications will begin immediately and continue until the completion of the search process. Inquiries, nominations, referrals, and applications should be sent via the Isaacson, Miller website for the search: <a href="https://www.imsearch.com/8693">https://www.imsearch.com/8693</a>. To be ensured full consideration, please submit a letter of interest — including a diversity statement — and curriculum vitae by December 1, 2022.

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The University of California is an Equal Opportunity/Affirmative Action Employer. All qualified applicants will receive consideration for employment without regard to race, color, national origin, religion, sex, gender, gender expression, gender identity, gender transition status, pregnancy, physical or mental disability, medical condition (cancer-related or genetic characteristics), genetic information (including family medical history), ancestry, marital status, age, sexual orientation, citizenship, or service in the uniformed services, including protected veterans. For the complete University of California nondiscrimination and affirmative action policy, see: UC Nondiscrimination &Affirmative Action Policy at <a href="https://policy.ucop.edu/doc/4000376/DiscHarassAffirmAction">https://policy.ucop.edu/doc/4000376/DiscHarassAffirmAction</a>.

# Appendix 1.

UCLA Law's centers, programs and institutes allow students to tackle some of the most challenging and urgent issues of our time, under the direction of expert faculty. Students may seek specializations in many fields addressed by centers, and may join clinics, organizations and journals alongside others who share their passions to advance knowledge and push for positive change. For detailed information on UCLA Law's programs, centers, and institutes, please visit: law.ucla.edu/centers.

- Animal Law & Policy Program: exposes students not only to doctrinal animal law classes and seminars but offers two experiential opportunities: the UCLA Animal Law and Policy Small Grants Program and the UCLA Dog Administrative Hearings Clinic
- A. Barry Cappello Program in Trial Advocacy: provides comprehensive training in the strategies and techniques required to be a successful trial lawyer through courses, clinical opportunities and one of the best competition programs in the country
- Center for Immigration Law and Policy: expands the law school's role as a national leader in immigration law and policy through generating innovative ideas at the intersection of immigration scholarship and practice; serving as a hub for transforming those ideas into meaningful changes in immigration policy; and empowering students with unique opportunities for experiential learning through work with academics, practitioners, policymakers, and activists
- Center for Law & Economics: fosters an examination of how economic concepts can help us understand and improve our laws
- Center on Reproductive Health, Law, and Policy: engages academics, community members, and practitioners to reimagine the landscape of reproductive health, law, and policy
- *Criminal Justice Program:* serves as a central hub for research, education, and special projects in criminal law and juvenile justice at UCLA Law
- Critical Race Studies: deepens our understanding of race and provide tools and strategies to
  further civil rights and human rights through annual symposiums, on-the-ground training and
  opportunities for representation and advocacy
- David J. Epstein Program in Public Interest Law and Policy: offers an innovative and rigorous approach that enables students to refine their own career goals while educating and training them to engage in sophisticated representation of traditionally underserved individuals, communities and interest
- Emmett Institute on Climate Change and the Environment: works to solve urgent environmental challenges with faculty members renowned for their public service, teaching excellence, and scholarship in state, federal, and international law
- *Empirical Research Group:* promotes rigorous research by students, staff, and faculty that crosses the boundaries between law, the social sciences and public policy
- Externship Program: enables students to earn academic credit for unpaid work under the direct supervision of an attorney in a judicial, public interest, transactional, or criminal law setting. The Program works closely with a carefully curated collection of placements across Los Angeles and

- beyond to ensure that supervisors have the tools they need to deliver consistent and meaningful feedback, challenging work (on par with what would be assigned to an entry-level attorney), and meaningful integration into office culture
- Foreign Legal Study and Exchange Program: partners with 16 other leading academic institutions in Europe, Asia, Israel, Australia, and South America. Under exchange agreements with these schools, UCLA Law hosts the most highly qualified students from its partner schools, while similarly talented and committed UCLA law students sample the intellectual and cultural riches that partner schools offer
- Institute for Technology, Law & Policy: examines the benefits and risks presented by technologies such as artificial intelligence and machine learning, robotics, cybersecurity and digital media and communications through partnership between UCLA School of Law and UCLA Samueli School of Engineering
- International & Comparative Law Program: offers a wealth of courses, seminars, and clinics taught by top scholars, as well as prominent guest speakers, highly regarded journals, international moot court opportunities, and exciting student organizations
- Law & Philosophy Program: provides a resource-rich curriculum to lead students' exploration of the nature of law and legal systems through a collaboration with the UCLA Philosophy Department
- Lowell Milken Institute: serves the greater business law community, including lawyers, executives, directors, and advisors to business, by hosting regular symposia, conferences, and speakers on current and hotly debated business law topics
- Native Nations Law & Policy Center: addresses critical public policy issues facing Native tribes while offering students invaluable opportunities for legal training and advancing tribal cultural and legal values
- Prison Law and Policy: aims to deepen our understanding of the role the law plays in shaping all aspects of the carceral experience
- *Program on Legal Ethics & The Profession*: focuses on the ethical responsibilities of counsel and the legal profession's commitment to public service and access to justice
- Program on Understanding Law, Science & Evidence (PULSE): gives students the opportunity to
  explore critical issues including the challenges and opportunities for the use of forensic science
  evidence; how psychological research on implicit bias may affect legal understandings of
  discrimination; and what role scientific evidence plays in disputes over climate change
- Promise Institute for Human Rights: focuses on the intersection of human rights with migration, race and indigeneity, accountability, technology and protection of the environment, issues that resonate with the School's place in Los Angeles. The institute was founded with a \$20 million gift in 2017
- Resnick Center for Food Law and Policy: performs cutting-edge legal research and scholarship in food law and policy to improve health and quality of life for humans and the planet
- Transnational Program on Criminal Justice: conducts timely and collaborative research and discussion on domestic, comparative, international and transnational criminal justice

- Safeguarding Democracy Project: promotes research, collaboration, and advocacy aimed at ensuring continued free and fair elections in the United States, conducted in accordance with democratic norms and the rule of law
- Schrader Pro Bono Program: creates opportunities for students, starting as early as their first year
  of law school, to provide much-needed legal services to low-income communities, while
  developing critical real-life lawyering skills
- UCDC Law Program: accepts up to 35 students a year from the UC's five law schools UCLA,
  Davis, Berkeley, Irvine and Hastings College of the Law. Participants extern full-time with
  government agencies, non-profits, or advocacy groups.
- UCLA-Rand Center for Public Law and Policy: supports collaborative research promotes legal and policy research grounded in multidisciplinary empirical analysis to guide legal and public policymakers in the 21st century
- UCLA Ziman Center for Real Estate: hosts courses and programs and develops cutting-edge
  analysis of today's and tomorrow's real estate challenges through cross-disciplinary expertise in
  law, planning and real estate
- The Williams Institute: serves as home for independent research, information, and analysis of law and policy impacting the LGBT community
- Ziffren Institute for Media, Entertainment, Technology, and Sports Law: offers the education, experiences, and connections to help students find their place in a dynamic and creative field, all set within the home of the entertainment industry

Clinics offer students the opportunity to take on significant national and global challenges while making a real difference in people's lives. Through an array of clinical offerings, students serve as first-chair advocates and develop skills they will use in practice, under the expert supervision of faculty and practitioners. For a list of clinical and experiential courses, please visit: <a href="mailto:law.ucla.edu/clinical-education">law.ucla.edu/clinical-education</a>.

- <u>California Environmental Legislation and Policy Clinic</u>
- <u>Community Economic Development Clinic</u>
- Community Lawyering in Education Clinic
- Corporate Practice Clinic
- Criminal Defense Clinic
- Documentary Film Clinic
- Dog Administrative Hearings Clinic
- First Amendment Amicus Brief Clinic
- Food Law and Policy Clinic
- Frank G. Wells Environmental Law Clinic
- Human Rights Litigation Clinic
- Immigrant Family Legal Clinic
- <u>Immigrants' Rights Policy Clinic</u>
- International Human Rights Clinic
- Patent Clinic

- Street Law
- Supreme Court Clinic
- Tribal Legal Development Clinic
- Veterans Legal Clinic